

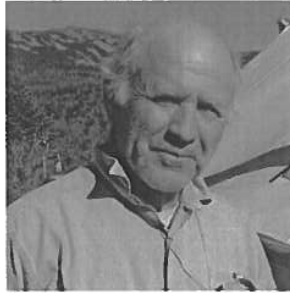
# Town of Strong



**ANNUAL REPORT  
FISCAL YEAR ENDING  
DECEMBER 31, 2025**



## Dedication



This year's Town Report is dedicated to Strong native, Roger Lambert. Born February 11, 1948, Roger grew up on Main Street in the heart of the village and graduated from Strong High School in 1965. After attending college, he married his sweetheart, Kathy, and together they lovingly raised three children here: Russ, Kirsten and Kasey.

Roger has worn many hats over the years. Some know him for his Maine Guide & Outfitter Service taking people on trophy moose hunts, while others still remember him as the Windowman who replaced our old farmhouse windows to survive the harsh Maine winters.

A commensurate storyteller and spokesman, Roger has used the power of his voice to serve our community in a myriad of ways. He has expertly moderated our Town Meetings, toasted fellow residents for their accomplishments, and volunteered his time to coach and inspire the next generation of Strong's public speakers.

In more recent years, Roger leveraged his love of the Maine wilderness to found the High Peaks Alliance, whose mission is to ensure and enhance public access and recreation in Maine's High Peaks region. A befitting legacy, indeed.

In closing, we ask – who are we, if not our stories? Roger Lambert's would fill a library. We'll keep them alive for generations to come.

## NOTICE

There will be a Select Board Meeting following the Annual Town Meeting on March 21, 2026 to elect a Chair of the Board and to conduct other business, if necessary.

### TOWN CLERK REQUEST

If you have been appointed or elected to a position within the Town of Strong, please see the Town Clerk to be sworn in. Thank you.

### TOWN OF STRONG BUSINESS HOURS

<b>Town Office:</b>	Tuesday	8:30 a.m. – 6:00 p.m.
	Wednesday – Friday	8:30 a.m. – 4:30 p.m.
<b>Library:</b>	Tuesday	1:00 p.m. – 5:00 p.m.
	Wednesday	1:00 p.m. – 7:00 p.m.
	Saturday	10:00 a.m. - 2:00 p.m.

**Select Board Meetings:** 2<sup>nd</sup> and 4<sup>th</sup> Tuesday of the month

6:00 p.m. at the Forster Memorial Building

**Planning Board Meetings:** 4<sup>th</sup> Wednesday of the month

6:30 p.m. at the Forster Memorial Building

**Animal Control Officer:** Dexter (Buzz) Bridges 446-0739

**Health Officer:** Kristie Knapp [kriket\\_lynn@yahoo.com](mailto:kriket_lynn@yahoo.com)

Town website: [www.strong-maine.com](http://www.strong-maine.com)

Town email addresses:

[townclerk@strong-maine.com](mailto:townclerk@strong-maine.com) or [towntreasurer@strong-maine.com](mailto:towntreasurer@strong-maine.com)

Office Phone # 207-684-4002 and Fax # 207-684-4004

**COPIES OF THE AUDITOR'S REPORT WILL BE  
AVAILABLE AT THE TOWN OFFICE**

<b>TOWN OFFICERS</b>	<b>Elected</b>	<b>Expires</b>
<u>SELECT BOARD</u>		
James Burrill	3/14/2025	2028
Andrew Bracy	3/14/2025	2028
Rupert Pratt	3/15/2024	2027
David Catino	3/17/2023	2026
Joel Doyon	3/17/2023	2026

BUDGET COMMITTEE

Thomas Piekart II	3/14/2025	2031
Susan Pratt	3/14/2025	2031
Richard Worthley	3/14/2025	2028
Jeffrey Kennedy	3/15/2024	2028
Rodney Cook	3/17/2023	2029
Terry Kenniston	3/19/2021	2027
Lawrence Curtis	3/17/2023	2029
Andrew Pratt	3/15/2024	2030
Robert Elliott	3/15/2024	2030

FIRE CHIEF

Duayne Boyd	3/14/2025	2028
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SCHOOL BOARD

Susan Pratt	3/17/2024	2027
Mary Lecours	3/14/2025	2028
Jessie Stinchfield	3/17/2023	2026
Amanda Coolong	3/17/2023	2026

**Appointed**

ADDRESSING OFFICER E-911

Duayne Boyd	04//01/2024	04/01/2025
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ANIMAL CONTROL OFFICER

Dexter Bridges	04/01/2024	04/01/2025
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APPEALS BOARD

Dean Stanley	08/09/2022	04/01/2027
Rebecca Croteau	08/09/2022	04/01/2027

*There are open positions on this Board.*

ASSESSOR

MCG Maine	01/01/2025	12/31/2025
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CODE ENFORCEMENT OFFICER

Jonathan Arnold	01/21/2025	01/21/2026
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EQUAL EMPLOYMENT OFFICER

Vacancy

ELECTION CLERKS (Terms expire on 04/01/2026)

Mary Ayotte Erica Bracy Barbara Mispilkin  
 Mary Piekart Thomas Piekart II Phillip Richards

EMERGENCY MANAGEMENT OFFICER

Duayne Boyd 04/01/2024 04/01/2025

FOREST FIRE WARDEN

Duayne Boyd 04/01/2024 04/01/2025

GENERAL ASSISTANCE ADMINISTRATOR

Maria Johnson 04/01/2024 04/01/2025

HEALTH OFFICER

Phoebe Smith 04/01/2024 10/03/2025

MINISTERIAL TRUSTEES

Rupert Pratt 04/01/2023 04/01/2026

*There are open positions on this Board.*

PLANNING BOARD

Darrell Dunne 03/22/2016 04/01/2026

Jeff Murphy 04/01/2020 04/01/2025

Matthew Sargent 04/01/2023 04/01/2028

*There are open positions on this Board.*

PLUMBING INSPECTOR

Jonathan Arnold 01/21/2025 01/21/2026

REGISTRAR

Raylene Tolman 04/01/2024 06/10/2025

Amanda Coolong 06/10/2025 04/01/2026

Maria Johnson, deputy 04/01/2024 04/01/2025

Erica Bracy, deputy 04/01/2024 04/01/2025

TAX COLLECTOR

Maria Johnson 04/01/2024 04/01/2025

Amanda Coolong, deputy

TOWN CLERK

Raylene Tolman 04/01/2024 07/03/2025

Amanda Coolong 06/10/2025 04/01/2026

Maria Johnson, deputy 04/01/2024 04/01/2025

TREASURER

Maria Johnson 04/01/2024 04/01/2025

Amanda Coolong, deputy

## Town Clerk's Report 2025

Births: 14

Marriages: 19

Deaths: 17

<b>Decedent Name</b>	<b>Age</b>	<b>Date of Death</b>
Alexander, John Matthew	69	11/09/2025
Brackley, Durwood Nelson	75	11/06/2025
Coolong, Alan Eugene	64	08/03/2025
Eaton, Kimberly	67	06/13/2025
Garston, Gerald Norton	90	12/05/2025
Hinkley, Nicholas A.	70	04/23/2025
Huff, Michael Lem	72	08/24/2025
Marden, Austin Roy	79	11/21/2025
Musser, Laura Lee	68	12/30/2025
Pike, Janice F.	91	01/30/2025
Shamp, Victoria Lynn	52	10/19/2025
Spiller, Janice B	85	12/24/2025
Staples, Robert	77	02/22/2025
Sundelin, Michael C.	65	02/05/2025
Walrath, Sharon Marie	88	08/23/2025
Walsh, Suzanne W.	75	11/08/2025
Wilcox, Richard Everett	93	06/29/2025

### Save the Dates:

- Municipal Election: March 20, 2026
- Annual Town Meeting: March 21, 2026
- School Budget Validation Referendum & Primary Election: June 9, 2026
- General Election: November 3, 2026

## Assessors Report 2025

Local Real Estate Valuation	\$	87,480,820.00
Local Personal Property Valuation		<u>667,006.00</u>
Total Valuation of Strong	\$	88,147,826.00
*****		
County Tax	\$	197,151.00
Municipal Appropriation		930,073.33
SAD #58 Appropriation		1,335,007.27
Overlay		<u>28,523.65</u>
Total Assessments	\$	2,490,755.25
*****		
Deductions (Revenues)	\$	475,000.00
Homestead Exemption Reimbursement		84,392.54
BETE Reimbursement		<u>55,527.64</u>
Total Deductions	\$	614,920.18
Net Assessment for Commitment	\$	1,683,623.48
*****		
Selected Tax Rate for 2025	\$19.00 per \$1,000.00 of valuation	

Board of Assessors

### ASSESSORS' NOTICE

List of property, both Real and Personal, not exempt from taxation, of which you are in possession on April 1, 2026, must be submitted to the Assessors' Office on or before April 1, 2026, for the taxable year 2026.

The Assessors will accept the submission of this schedule as substantial compliance with Title 36, Section 706-A M.R.S., but there is no guarantee that it will be accepted as a "True and Perfect List" should the taxpayer appeal the valuation.

Any veteran, veteran's widow, or minor child who is entitled to an exemption under Title 36, Section 653 M.R.S. and has not previously applied for that exemption must apply to the Assessors prior to April 1, 2026 for the taxable year 2026.

## Select Board Report 2025

The year 2025 brought both significant transitions and steady progress for our town. Below is a summary of the key developments and ongoing projects managed by the Select Board over the past year.

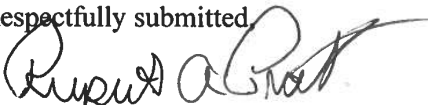
One of our primary challenges this year was filling the Town Clerk vacancy. We are pleased to announce the hiring of Amanda Coolong for the role. Amanda, who was raised here in Strong, recently returned to town from California and has already proven to be a tremendous asset to the office. Her skills and dedication are ensuring our municipal operations remain efficient and welcoming to residents.

Work continues on the land swap between the tennis courts and Legion Field. This project is a requirement of a long-standing Federal Grant program. While the administrative process is complex, we reached a major milestone on July 1, 2025, when the proposal was submitted to Washington, D.C., for final review and acceptance. We are now awaiting federal approval to finalize the swap and enhance our local recreational spaces.

We have contracted with a new assessing agency to update the town's tax lots. Currently, our local valuation ratio is low in comparison to State standards. To address this and ensure tax equity, we must begin a comprehensive town-wide revaluation. This process is vital for our residents, as it will allow everyone to gain full access to the homestead exemption benefits.

I would like to extend my sincere gratitude to my fellow members of the Select Board. Their tireless support of our various town departments and their commitment to effective municipal management have been invaluable. It remains a distinct pleasure to serve this community alongside such a dedicated team.

Respectfully submitted,



Rupert A. Pratt, select board chair

## Strong Fire Department Report 2025

We had one of the busiest years for calls. I am thankful for the active members of our department. We currently have two members that successfully graduated in the Fire Fighter I & II programs last year. We continue to welcome, encourage, and support serious people in our department. It is a very big commitment. However, if you have the drive and passion to attend, we will give you the tools and knowledge to safely succeed. This will help be a benefit for our community now and in the future.

One of our training opportunities has brought us to one of our recreational resources such as Porter Lake. We have purchased a rescue raft that will be beneficial for emergencies that consist of ice or open water rescues.

Due to our vast area of woodland, we are hoping to purchase a UTV in the near future to help assist in places that are not accessible with our fire trucks. We currently rely on our neighbors or our members to use their personal UTVs to help. This, as you know, is not always possible. This resource will allow us to provide additional service for our area.

### 107 Calls for 2025

60 calls for Strong  
19 calls for County

10 calls for Avon  
18 calls for Mutual Aid

15 Structure Fires  
13 Smoke Alarm/Odor Investigation  
13 Life Flight/Ambulance Assist  
7 Grass/Forest Fires

12 Weather Related  
36 Vehicle Crashes  
4 Chimney Fires  
7 Cancelled Calls after Response

On behalf of the Strong Fire Department, we extend our thanks to the community for all of their continued support. Have a safe 2026!

Respectfully submitted,



Duayne Boyd  
Fire Chief

## Highway Report 2025

2025 was a successful and productive year for our hard-working road crew as they continued to make improvements to our town's road surfaces, and storm water runoff with many projects ranging from brush cutting to paving to culvert replacement.

During the winter months they worked tirelessly through long cold days and nights ensuring our roads were ready for safe passage.

Our crew brush cut and ditched nearly seven miles of roadside along Burbank Hill Road, Montfort Drive and Spaulding Road. This work has improved the flow of storm water runoff and made more space for the snowbanks to be pushed further off the roads for better visibility and safer travel.

450 yards of surface gravel was spread on Streeter Road for surface improvement, and 100 yards of gravel was spread on Beanie's Beach Road for surface improvement and pothole mitigation.

Numerous culverts were replaced along the Spaulding Road, Hartwell Road, and the Hunter Road to improve storm water runoff mitigation.

The road crew took advantage of the roadside brush cutter to remove the brush around the ballfield at the Legion Field, making it more spectator and athlete friendly and improving the overall surrounding area.

Our goals for 2026 are to continue road improvements, maintenance and culvert replacement. If you see our hard-working road crew out and about, please join me in giving them a HUGE thank you for all their hard work and dedication to the town of Strong.

Respectfully submitted,



Joel Doyon  
Highway Liaison

## **Forster Memorial Building Report 2025**

The Forster Building had another great year.

Thanks to Milton Baston and Jeff Murphy, a display case was added outside the library entrance, as well as ceiling repairs in the function room and minor improvements to the offices for organization and enhanced security.

We have obtained estimates for refinishing the hardwood floor in the function room for 2026, as well as some other projects in the works for the next few years.

As always, big thanks to Amanda Coolong and Maria Johnson for running things smoothly in the office, and Daniel Harnden for keeping things clean, tidy, and the pathways shoveled and sanded.

Respectfully submitted,  
Andrew Bracy  
Forster Memorial Building Liaison

## Budget Committee Report 2025

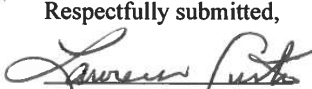

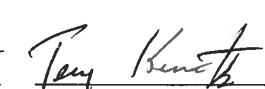
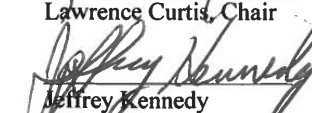
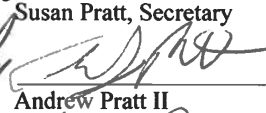

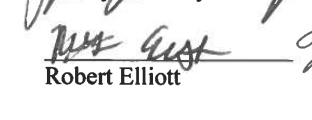

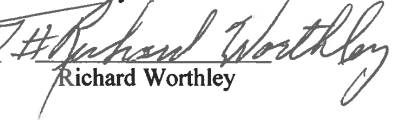
The Strong Budget Committee met twice this year, with some selectmen and the members of the committee. We reviewed the status of the accounts for the Town of Strong. After electing Lawrence Curtis as Chair and Susan Pratt as Secretary, we considered the requests for funding of various town articles as well as the requests from outside agencies.

The committee worked efficiently this year and made our recommendations with good discussion on many issues. The committee used a majority vote system in consideration of each request although there was consensus on many of the budget issues. The process of which accounts lapse to surplus and which do not is always a discussion. The amount that lapses to the surplus account is offset with a few accounts that were in the negative. This model is what is recommended by the audit firm the town uses. It does, however, make it harder for all citizens to follow.

The Budget Committee reviewed the selectmen's requests, what balances are carried forward, and what balances are lapsed to surplus. Our recommendations were mostly similar to those of the Select Board's recommendations because the explanations were clear and the committee felt the requests were justified and reasonable. As always, the committee process allows for good discussion and decision-making, and helps to expand the knowledge of Town affairs to those present.

One item that had much discussion was the insurance accounts, due to a substantial increase, although all insurance is seeing bigger increases. The Town needs a revaluation, which some funds were set aside for at the last Town Meeting, and the committee recommends the balance of cost be funded this year. If we can reevaluate to full valuation, all homestead exemptions will also be a full deduction for those qualifying for it. Additionally, it appears that the warrant will fund some accounts out of surplus and this will allow the surplus to stay steady.

Respectfully submitted,

 Lawrence Curtis, Chair	 Susan Pratt, Secretary	 Terry Kenniston
 Jeffrey Kennedy	 Andrew Pratt II	 Rodney Cook
 Robert Elliott	 Thomas Piekart II	 Richard Worthley

## **Library Report 2025**

The library has seen steady use this year, with patrons making us of all the library has to offer, including the photocopier/printer, laptops and WiFi. Checkouts of books, audios, and movies have been consistent. We borrowed a total of 316 books, audios, and DVDs from other libraries through the interlibrary loan service.

Our summer reading program was a success, with the theme being art. The children contributed their own artwork to put on display in the library, and two kits were raffled off as prizes for the readers – one art kit, and one drawing kit. The library also held two book sales, one during Pierpole Days, and one during the Hall of Trees.

Thank you to our volunteers who helped with several different tasks at the library. Many thanks also to those who have donated books, audios, and DVDs, as well as monetary funds throughout the year. Everything helps and your donations are very much appreciated.

A special thank you goes to both Milt Baston and Jeff Murphy for their work in building the library's new display cabinet. They did a fantastic job, and the cabinet looks wonderful.

Even if you've never been to our library, you're welcome to stop in and see what we have for you. The library is here for all!

Respectfully,  
Erika Ouellette  
Strong Librarian

**Code Enforcement Officer &  
Plumbing Inspector's Report 2025**

To the Select Board and Citizens of Strong:

This was my first full year as Strong's Code Enforcement Officer and Plumbing Inspector.

The Town of Strong requires anyone building new structures or expanding an existing structure to complete a Building Notification form available at the Town Office.

The town also has four land use ordinances to reference before starting new projects as they may require permits. The Shoreland Zoning, Floodplain Management, Site Plan Review and Subdivision Regulations can all be found on the town website: [www.strong-maine.com](http://www.strong-maine.com).

In 2025, I issued 14 plumbing permits. As a reminder, the Maine Subsurface Wastewater Disposal Rules require a permit be issued for all septic installations and that the Plumbing Inspector conduct a minimum of two inspections during the construction of the system.

If you have any questions about land use, codes, building permits, or plumbing permits and inspection, please feel free to call or email me at the contacts below.

Respectfully submitted,  
Jonathan Arnold  
Code Enforcement Officer & Plumbing Inspector  
207-242-3331  
[Jonarnold4477@ymail.com](mailto:Jonarnold4477@ymail.com)

## Planning Board Report 2025

The Board was busy right through April. Under the Site Plan Review Ordinance, we issued two major development permits for a gravel pit (increased from a minor) and a quarry. We also issued a permit for a minor subdivision. There was no Board business after April.

Goyo Stinchfield left the Board in April for personal reasons. He was always there for the Board, fact-checking and double-checking Board business. We do miss him.

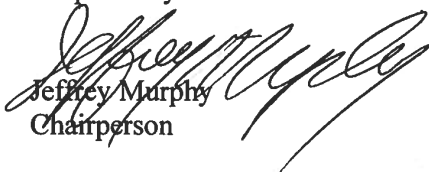
We are happy to welcome the Town's new Code Enforcement Officer, Jon Arnold. Jon is very knowledgeable, handling items well as they come along. We fill him in and help him get familiar with the Town as things go.

If you have an agenda topic, please try to call the Town office at 684-4002 well ahead of the meeting so they may give us notice, and we may be able to prepare and readily address the topic at hand.

The Planning Board meets at 6:30PM on the fourth Wednesday of each month. The holidays can affect November and December scheduling.

If anyone is interested in serving on the Board, we gladly welcome you. We have two regular member vacancies and two alternate vacancies. While at this time the service is voluntary, there are workshops available for informative training. Costs are paid by the Town.

Respectfully submitted on behalf of the Planning Board,

  
Jeffrey Murphy  
Chairperson

## **Community Events Committee Report 2025**

The Events Committee is thrilled to announce that 2025 was a phenomenal year for events and community spirit!

This summer, Pierpole Days were extended to a weekend-long celebration that united the community. The festivities began on Thursday with our inaugural photo/art competition, showcasing talented entries in each category. Our judges faced a challenging task in selecting the best pieces.

On Friday, the annual “Strong Has Talent” show highlighted everyone’s remarkable performance skills. Following the show, we hosted our famous dessert auction featuring wonderful treats and bidding wars! Photos and artwork were also displayed.

Saturday was brimming with activities: a 5k road race, rubber duck races in the Sandy River, Growing Strong Community Garden recipe demos, vendors at Day Mountain Middle School, giant water slide at the Strong United Methodist Church, horse-drawn wagon rides, live music, free food at FaithWorks, Cruisin’ Car Show at the Legion Field, High Noon Knockout Baseball Challenge, and the annual parade. The night was topped off with a beautiful fireworks display.

Sunday featured a yummy breakfast buffet followed by the children’s parade and bicycle races.

This winter we enjoyed a fantastic turnout for the Festival of Trees and Treats, held the second Saturday of December. The Town Hall was adorned with 20+ beautifully decorated trees, and both Santa and the Grinch made appearances! Numerous presents were donated, and the new Chili and Chowder cookoff brought healthy competition.

All funds raised ensure town events remain free and enjoyable for all. We thank our town officials, businesses, and community for your continued support, and we hope to see you at our events in 2026!

Respectfully submitted,  
The Strong Community Events Committee



Russell Black  
Senator, District 5

THE MAINE SENATE  
132nd Legislature

3 State House Station  
Augusta, Maine 04333

Dear Friends and Neighbors,

Thank you for the opportunity to serve once again as your State Senator from District 5. It is truly an honor to represent our communities, and I remain committed to working on your behalf to protect our way of life, lower taxes, support local tourism and agriculture, and address the issues that matter most to the people of this region.

The First Regular Session and First Special Session of the 132nd Legislature adjourned in March and July of 2025, respectively. The Second Regular Session will convene in January 2026. With hundreds of bills carried over, the upcoming session will be busy and will require continued focus on responsible budgeting, natural resource protection, and meeting the needs of rural Maine.

Many of you have contacted me with concerns about the rising costs of energy, child care, property taxes, and housing, among other challenges. As your State Senator, I will continue advocating for commonsense solutions that ease these pressures on Maine families.

I am pleased to report that the Legislature passed several important bills to expand access to medical care, including measures to improve prescription access in Maine's most rural communities. We also achieved key victories to protect our forest and logging industries, strengthen Maine's hospitality sector, and create new economic opportunities in agriculture by supporting food processing and manufacturing incentives.

On a personal note, this session the Legislature enacted legislation I sponsored to address flooding in the Sandy River Watershed. Flooding has threatened homes, roads, farmland, and livestock in our region for many years, and this represents an important step toward long-term solutions.

I would also be happy to host students at the State House. Parents and teachers interested in having students participate in the Honorary Page Program are encouraged to contact me to arrange a visit and learn more about our state government firsthand.

Thank you again for placing your trust in me as your State Senator. Please feel free to contact my office at (207) 287-1505 if you have questions, comments, or need assistance with a state agency.

Sincerely,

A handwritten signature in black ink that reads "Russell Black".

Russell Black  
State Senator, District 5

*Agriculture, Conservation, and Forestry Committee*  
State House (207) 287-1505 \* Fax (207) 287-1527 \* Toll Free 1-800-423-6900 \* TTY 711  
Russell.Black@legislature.maine.gov \* legislature.maine.gov/senate

SUSAN M. COLLINS  
MAINE

413 DIRKSEN SENATE OFFICE BUILDING  
WASHINGTON, DC 20510-1904  
(202) 224-2523  
(202) 224-2693 (FAX)

## United States Senate

WASHINGTON, DC 20510-1904

COMMITTEES:  
APPROPRIATIONS  
CHAIR  
HEALTH, EDUCATION,  
LABOR, AND PENSIONS  
SELECT COMMITTEE  
ON INTELLIGENCE

Dear Friends,

It is an honor to serve the people of Maine, and I welcome this opportunity to update you on the work that has taken place in the Senate over the past year. My staff and I have addressed numerous issues affecting our state, and I would like to share some of the progress that we have made.

Since my *Social Security Fairness Act* was signed into law in January 2025, the law has been fully implemented and restored earned retirement benefits to 2.8 million Americans. More than 25,000 Mainers have seen their monthly benefits increase and have been issued more than \$184.5 million in retroactive payments. I am proud that this legislation has improved the lives of many retired firefighters, teachers, police officers, and other public employees and their spouses.

I was honored to become the first Maine Senator in nearly a century to lead the Appropriations Committee. Since I took this role last January, Congress enacted full-year appropriations bills before December for the first time since 2018. These bipartisan bills included full-year funding for Military Construction and the Department of Veterans Affairs, the US Department of Agriculture, and the Food and Drug Administration. At my request, these bills included nearly \$35 million in Congressionally Directed Spending (CDS) for local projects across Maine that will improve fire stations and emergency services, update municipal buildings, and support upgraded facilities at the Maine National Guard and Portsmouth Naval Shipyard (PNSY) in Kittery. This funding builds on the nearly \$1.1 billion in CDS I have secured since 2021 for worthy projects that benefit local communities and nonprofits across our state's 16 counties. As Chair, I remain committed to working to better ensure that federal spending and investments produce real results for the people of Maine.

I have also led other important legislative efforts this year that address problems many Mainers face. This includes bills that expand federal efforts to combat Lyme disease and other tick-borne illnesses and improve access to early testing for Alzheimer's disease. Provisions I authored to strengthen prevention, treatment, and recovery services for those struggling with substance use disorders and mental illness were included in the *SUPPORT for Patients and Communities Reauthorization Act* that was recently signed into law. An amendment I authored in this year's *National Defense Authorization Act* will increase apprenticeship opportunities at public shipyards like PNSY. That bill also includes more than \$400 million to support critical infrastructure improvements at PNSY and a well-deserved 3.8 percent pay raise for all our nation's service members.

In addition to advancing legislation, I worked to ensure that federal commitments to Maine were maintained and, when necessary, restored. I secured a seasonal employee exemption for Acadia National Park from the Administration's federal hiring freeze and from closure during the recent government shutdown. I protected local programs like Maine Sea Grant and global initiatives like the President's Emergency Plan for AIDS Relief (PEPFAR) from harmful funding cuts. I led the effort to resume enrollment at Maine Job Corps centers and fought for full funding for Maine's public schools this school year. I preserved funding for the University of Maine System and secured the restoration of funding to the Passamaquoddy Tribe at Pleasant Point and the Penobscot Nation. I protected low-income Mainers' access to key programs like LIHEAP and SNAP. Although I voted against the *One Big Beautiful Bill Act* due to my opposition to Medicaid cuts, I helped secure \$50 billion to support rural health providers through the legislation's Rural Health Transformation Program. Maine has been awarded \$190 million in the first year of this five-year grant program.

Throughout my Senate service, I have never missed a roll-call vote and have cast more than 9,850 consecutive votes—reflecting the Maine work ethic I bring to Washington. My continued ranking as most bipartisan Senator from the Lugar Center and Georgetown University is a testament to Maine's tradition of working with cooperation and respect.

My highest priority as a Senator is to ensure that the State of Maine's needs are met. If ever I can be of assistance to you, please contact one of my state offices or visit my website at [collins.senate.gov](http://collins.senate.gov).

Sincerely,



Susan M. Collins  
United States Senator

[www.collins.senate.gov](http://www.collins.senate.gov)



Jared Golden  
Congress of the United States  
2nd District of Maine

Dear Friends,

I hope this letter finds you well.

As you likely know, my time in Congress will come to an end in January 2027, after which I'll return to my family and my life as a private citizen. In other words, this is my final town letter.

My time as your representative has included a fair share of ups and downs, but one thing that never changed was the pride I brought with me to represent your community and all the others across Maine's 2nd Congressional District.

Maine has been home for my entire life. And while serving in Congress has meant a lot of time in Washington, D.C., I've tried my best to stay connected to the people, places and values that made me who I am.

Growing up in Leeds, I learned the value of hard work and community. When I enlisted in the U.S. Marines, a decision driven by the commitment to service and patriotism instilled in me by the people and places that raised me, I learned a lot about sacrifice and leadership. After my time in the military, I settled in Lewiston and served my city in the Maine State House, where I got a crash course in what representation really meant: listening, understanding, and fighting to make life better for the people and families who'd placed their trust in me.

I brought these values and experiences with me to Congress, and tried to live up to them every day I have served.

I share all this not because my story is special or my values unique, but because I know that it is not.

It's fair to say that I've worked in one way or another with most every community in the District. Together, we've reduced pressure on property taxes by securing congressional funds for local projects. We've passed laws to support Maine's heritage industries and small businesses. And my

staff and I have provided direct constituent services, helping thousands of Mainers across the state — including recovering millions of dollars in missing or delayed federal benefits.

What I've learned through our work together is that there are leaders all over Maine everywhere you look — people committed to service, to their communities and their country: Municipal officials and workers. Business owners and innovators. Servicemembers and law enforcement officers. Volunteer firefighters. And of course, the everyday workers, parents and students who are all doing their part to contribute how they can to their families and communities.

I am grateful to share this state with every single one of you, and despite all our challenges, I am optimistic about our future because of what I've seen and learned. I know that the things that divide us are no match for the things we have in common and our commitment to each other.

While this may be my final letter in this format, I am still working hard to represent you for the rest of this year. If your community, small business, or family has a need, reach out to my nearest district office and talk to us about it. My staff and I can help navigate government programs; find federal resources in Maine; and resolve issues with Medicare, Social Security, the VA, and other agencies. Here's the contact info for my offices:

- **Caribou Office:** 7 Hatch Drive, Suite 230, Caribou, ME 04736. Phone: (207) 492-6009
- **Lewiston Office:** 179 Lisbon Street, Lewiston, ME 04240. Phone: (207) 241-6767
- **Bangor Office:** 6 State Street, Suite 101, Bangor, ME 04401. Phone: (207) 249-7400

Thank you again for the great honor of representing you in Congress and the opportunity to serve you and your community. I will spend the rest of my time in Congress working just as hard as I always have to deliver what I can to Maine.

Respectfully,



Jared Golden  
Member of Congress



# HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION  
AUGUSTA, MAINE 04333-0002  
(207) 287-1440  
TTY: (207) 287-4469

**Randall C. Hall**

P.O. Box 42  
East Dixfield, ME 04227  
Home Phone: (207) 860-8431  
Randall.Hall@legislature.maine.gov

January 2026

Dear Friends and Neighbors,

It has and remains an honor to serve as your State Representative for District 74 in the Maine House of Representatives for these last seven years. As we begin the Second Regular Session of the 132nd Legislature, I am grateful for the trust you have placed in me to represent your interests in Augusta.

The Legislature convened on January 7, 2026, and we are preparing to consider a wide range of proposals in the months ahead. Lawmakers will address issues affecting housing availability, workforce development, and support for working families, including Maine's high property and income tax burden and rising energy costs. These decisions have a direct impact on our region, and your input is essential. Hearing from the people of District 74 helps guide my work and ensures your voice is represented at the State House.

I encourage you to stay informed and engaged by visiting the legislative website at [Legislature.Maine.Gov](http://Legislature.Maine.Gov). There, you can review bill language and summaries, follow committee schedules, track roll call votes, and watch live streams of House and Senate sessions. Public hearings and committee meetings are also accessible via Zoom, making it easier than ever to observe proceedings or offer testimony.

Thank you again for the privilege of representing you. Please feel free to reach out to me at any time at 287-1440 or by email at [Randall.Hall@legislature.maine.gov](mailto:Randall.Hall@legislature.maine.gov) to share your thoughts or concerns. If you would like to receive my regular e-newsletter with updates throughout the year, simply send me your email address and I will be glad to add you to the distribution list.

Serving our community is the honor of a lifetime, and I look forward to continuing this work together in the year ahead.

Sincerely,

Randall C. Hall  
State Representative



# Franklin County Sheriff's Office

Scott R. Nichols, Sheriff

Steve Lowell, Chief Deputy

Business Office: (207) 778-2680

Toll Free: (800) 773-2680

Fax: (508) 296-4032

120 County Way

Farmington, ME 04938

February 9, 2026

## Good day to my neighbors in Strong.

Each year, I typically provide an end-of-year report outlining law enforcement activity in your town, including statistical data that reflects trends and changes from the prior year. Unfortunately, this year I am unable to provide that statistical comparison.

The year 2025 has been a significant **transitional year** for the Franklin County Sheriff's Office. For the first time in over a decade, we transitioned to a new Records Management System. This improved system was implemented countywide and is shared with all law enforcement agencies within Franklin County, as well as several neighboring counties. While the system represents a major advancement in our operations, certain components—including customized data extraction for year-end reporting—are still being configured. As a result, the statistical data normally included in this report is not yet available.

That said, I would like to provide an overview of the important work and progress taking place within the Sheriff's Office.

One of the most impactful developments this year has been the hiring of a new Jail Administrator. **Major Hart Daley** brings over 40 years of high-level administrative experience from prior law enforcement agencies. His leadership, working in close partnership with **Lieutenant John Donald**, has provided a much-needed stabilizing presence within the jail. We are extremely fortunate to have professionals of this caliber leading the facility. Their efforts have strengthened operations and increased staffing levels to the point that, for the first time in many years, we have achieved a **full complement of corrections officers**.

Another significant achievement at the jail is the implementation of our **COSSUP Program**—the *Comprehensive Opioid, Stimulant, and Substance Use Program*. This initiative is designed to address illicit drug use in our community through a multi-faceted approach aligned with the **Sequential Intercept Model**. Individuals who are arrested and brought to the jail are screened, and when substance use disorder is identified, they may be enrolled in a program aimed at breaking the cycle of addiction.

This program includes **medication-assisted treatment within the jail**, along with counseling services provided by a dedicated team of professionals, both onsite and through the **Healthy Communities Coalition**, which specializes in addiction treatment and recovery. The program is overseen by **Dr. Elaine O'Connor**, who serves as our Addiction Medical Director. The primary goals of COSSUP are to reduce overdose incidents and deaths while also lowering jail recidivism rates. Although the program is still in its early stages, we are already seeing encouraging results.

Additional improvements at the jail this year include the construction of a new medical room, providing a more modern and appropriate environment for the care of residents. We have also added three additional office



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spaces within the facility to support counseling services and to allow for private meetings between residents and their attorneys.

On the patrol side of the agency, we continue to deliver comprehensive law enforcement coverage throughout Franklin County. Our patrol division consists of **nine patrol deputies and four patrol supervisors**, providing 24-hour coverage to meet the growing demands placed on our agency. One notable trend is the continued increase in **mental health-related calls for service**. Nearly every day, our deputies respond to individuals in crisis. They are trained to assess each situation and connect individuals with the most appropriate services and resources available.

Our detectives remain actively engaged in investigating drug-related crimes both within Franklin County and beyond. We have observed an increase in out-of-state actors entering our communities to distribute illegal drugs. In addition to drug investigations, our detectives continue to work diligently on other major crimes affecting our county.

In 2025, we also implemented a change in how **civil process papers** are served. Patrol deputies are now responsible for serving these documents rather than utilizing a dedicated individual. This adjustment has resulted in more timely service and allows the county to recoup revenue for services rendered.

You can be proud of the men and women of the Franklin County Sheriff's Office and the work they do every day on behalf of our communities. If you have any questions, please feel free to contact me at my office at **207-778-2680**.

Respectfully,

**Scott R. Nichols**  
Sheriff, Franklin County

## STRONG CEMETERY TRUST ACCOUNTS

280	Reed, David & Pearl	\$ 100.00	2003
281	Tolman, Raylene & Lester	\$ 400.00	2003
282	Ellsworth, Susan L. & Perry A./Troy Ross	\$ 400.00	2004
283	Howard, Deborah (Pillsbury)	\$ 200.00	2004
284	Stevens, Hazel	\$ 200.00	2005
285	Gould, Ray	\$ 200.00	2006
286	Stevens, Frank	\$ 200.00	2006
287	Adams, David & Leisa	\$ 400.00	2007
288	Worthley, John & Zelko, Louanne	\$ 200.00	2007
289	Phillips, Daniel E.	\$ 200.00	2009
290	Luce, Scott	\$ 400.00	2010
291	Luce, Glendon N. Jr.	\$ 400.00	2010
292	Hardy, Anita & Gordon	\$ 200.00	2010
293	Brackley, Kathleen & Robert	\$ 200.00	2010
294	Simmons, Lawrence M. & Valerie J.	\$ 100.00	2010
295	Ellis, Helen	\$ 300.00	2012
296	Ellis, Helen	\$ 100.00	2012
297	Neil, Collin	\$ 200.00	2012
298	Walton, John	\$ 100.00	2013
299	Armstrong, Timothy S.	\$ 200.00	2013
300	Targett, Rocqueline/Barton, Linda	\$ 400.00	2013
301	Ladd, Timothy	\$ 200.00	2014
302	Gott, Patricia / Probert, Randall	\$ 400.00	2015
303	Powell, Heather / Ellis, Elwin	\$ 100.00	2015
304	Luce, David	\$ 200.00	2017
305	Patricia & Scott Dyar	\$ 100.00	2019
306	Renshaw, Elizabeth	\$ 100.00	2020
307	Boyd, Tonia & Duayne	\$ 300.00	2020
308	Richards, Rand	\$ 500.00	2021
309	Kelly Norton	\$ 250.00	2024
310	Brackley, Allen	\$ 500.00	2024
311	Bachelor, Tony & Janet	\$ 500.00	2024

**Listings for 2003 and prior, please request a listing at the Town Office**

**CEMETERY TRUST INVESTMENTS**

**2024**

vs.

**2025**

American Funds	#shares/price	on 12/31/24	#shares/price	on 12/31/25
AMCAP Fund-A	1.462.516/42.72	\$62,478.68	1,598.26/46.04	\$73,582.98
American Balanced Fund-A	1.219.240/34.34	\$41,868.70	1,296.161/37.49	\$48,593.08
Capital Income Builder-A	378.737/68.96	\$26,738.34	406.093/76.91	\$31,232.61
Capital World Growth & Income Fund	622.923/63.56	\$39,592.99	679.237/71.51	\$48,572.24
The Income Fund of America-A	1.257.141/24.42	\$30,699.38	1,333.880/26.11	\$34,827.61
Ending Value	\$	201,378.09		\$ 236,808.52
	shares/price	on 12/31/24	shares/price	on 12/31/25
MFS Diversified Income Fund-A	3,333.333/\$11.39	\$40,266.66	3,333.333/12.51	\$41,700.00
MFS Global Alternative Strategy FD-A	1,321.655/\$11.98	\$17,089.13	1,321.665/14.18	\$18,741.21
MFS International Value Fund-A	403.407/\$38.81	\$14,353.22	403.407/43.60	\$17,588.55
MFS Limited Maturity Fund-A	6937.086/\$5.79	\$40,512.58	6,937.086/5.91	\$40,998.18
MFS Utilities Fund-A	593.710/\$20.91	\$13,328.79	593.710/24.70	\$14,664.64
Massachusetts Investors Trust-A-004	1,053.480/\$34.32	\$37,777.79	1,053.480/35.54	\$37,440.68
MFS Emerging Markets Debt. Fund-A	917.269/\$11.96	\$10,970.54	941.462/12.75	\$12,003.64
Massachusetts Investors Trust-A-901	2950.208/\$34.32	\$121,177.50	3,872.314/35.54	\$137,622.04
MFS Total Return Fund-A	3804.466/\$19.11	\$71,942.45	3804.466/19.24	\$73,197.93
Ending Value	\$	367,418.66		\$ 393,956.87

## **PROPERTY OWNED BY THE TOWN**

2020 Western Star  
2018 Chevrolet Silverado w/dump body & plow  
2017 Case 590SN Loader Backhoe  
2017 John Deere x350 Riding lawn mower  
2015 Western Star  
2004 JCB Loader  
1999 Sterling Dump  
1983 John Deere Grader with Wing  
Mobarak Chipper  
Swenson Sander  
Everest 11 Steel Trip Angle Plow  
Two Hydraulic Angle Plows and Wings  
Two Portable Generators  
2008 International 7400 Fire Truck  
2004 International Squad  
1997 Chevrolet Mini-Pumper  
2021 Spartan Fire Truck  
2022 Toyne Pumper  
1984 American General M923 Army Truck  
Communications System  
Miscellaneous Fire Fighting Equipment  
Fire Dept. generator  
Johnson-Cox Post 78 Building  
Forster Memorial Building, Office, Library – lot and contents  
Fire Station – lot and contents  
Garage – lot and contents  
Village Cemetery and Vault  
Ministerial and school lot  
Public Beach at Porter Lake  
Former Landfill Area  
Tennis Courts  
Town Park  
R02-13 West Freeman RD  
Leach Field

## UNPAID TAXES

### 2022 Personal Property Taxes

ROMANOSKI, VERNON	\$	581.28
Total	\$	581.28

### 2023 Personal Property Taxes

DECASTRO, WILLIAM	\$	64.00
ROMANOSKI, VERNON	\$	588.64
Total	\$	652.64

### 2024 Personal Property Taxes

DECASTRO, WILLIAM H	\$	70.40
ROMANOSKI, VERNON JR	\$	647.50
THORNDIKE & SONS INC	\$	717.90

### 2025 Personal Property Taxes

DECASTRO, WILLIAM H	\$	65.34
ELLIOTT, ROBERT C	\$	24.58
ELLIOTT, ROBERT C	\$	44.55
ELLIOTT, ROBERT C	\$	6.36
HUGHES NETWORK SYSTEMS, LLC	\$	6.00
ROMANOSKI, VERNON, JR.	\$	600.98
THORNDIKE & SONS, INC.	\$	3,354.17

**2024 Property Taxes**

BAILEY, GREGORY S	\$	1,253.54
BOYD, MATTHEW A	\$	1,336.89
BOYD, MATTHEW A	\$	832.60
CAMPBELL, PAUL A	\$	1,338.29
CARTER, SHARON M	\$	513.53
CHICK, DOUGLAS E., JR.	\$	1,444.38
DOAK, MELISSA	\$	783.31
DONAHUE, FRANK, JR. ESTATE	\$	1,851.25
DYAR, RODNEY P., NATHAN P., &	\$	1,989.49
ELLIS, TAMMY A	\$	444.44
GODIN, ERIN J	\$	1,072.06
GOULD, IVAN	\$	634.01
GOULD, IVAN L., JR.	\$	2,450.41
HAGGAN, RACHEL A	\$	1,212.45
HERKE, SANDRA L	\$	2,200.18
HOLLOWAY, LUCAS	\$	945.67
NEWELL, KIM L	\$	1,018.91
PINKHAM, SUZANNE	\$	1,193.78
POWELL, MICHAEL W., JR., & HEATHER L.	\$	1,743.00
RICHARDS, WILLIAM C., ESTATE	\$	893.32
STEVENS, RONALD L	\$	304.32
WHITE, ISAIAH H	\$	1,842.57

**2025 Property Taxes**

ACRES, WALTER	\$	515.70
ALEXANDER, JOHN M	\$	6,226.98
ALLEN, RYAN L	\$	1,218.77
BACHELDER, REGIS E	\$	999.50
BAILEY, GREGORY S	\$	1,314.84
BAILEY, SIMONE N	\$	1,312.17
BAKER, DAVID P	\$	496.60
BEARCE, GERALDINE A IRREVOCABLE	\$	3,304.11
BILLINGS, CODY R	\$	790.55
BLAKE, EARL C., GALE M., & JOSHUA	\$	356.63
BLAKE, KENNETH W., JR.	\$	633.36
BOYD, MATTHEW A	\$	1,421.23
BOYD, MATTHEW A	\$	818.24
BRACKLEY, ELIZABETH J	\$	1,341.58
BRAULT, ERICA	\$	424.59
CABE, RONALD G	\$	1,005.61
CAMPBELL, PAUL A	\$	1,404.42 **
CARNESE, NATALIE J	\$	1,617.96
CARTER, SHARON M HEIRS OF	\$	1,149.25
CHASE, TYSON I	\$	3,249.10
CHICK, DOUGLAS E., JR.	\$	1,641.84
CHICK, DOUGLAS E., JR.	\$	996.26
CONDON, JAMES P	\$	757.12
COOK, HERBERT E	\$	1,245.13 **
DAVIS, STEVEN	\$	215.45
DECASTRO, WILLIAM H	\$	872.11
DOAK, MELISSA	\$	792.27
DOAK, MELISSA	\$	1,481.97
DONAHUE, FRANK, JR. ESTATE	\$	1,896.06
DYAR, RODNEY P., NATHAN P., &	\$	2,092.60
EASTWICK, RAWLINS J., IV	\$	4,718.08
ELLIS, TAMMY A	\$	477.50

FENNING, BLAIR J., SR., & MAY	\$	3,094.58	
FIELD'S RENTAL PROPERTIES AND	\$	266.64	
FIELD'S RENTAL PROPERTIES AND	\$	165.98	
FIELD'S RENTAL PROPERTIES AND	\$	1,691.69	
FITZGERALD, DANIEL C	\$	954.81	
FLAHERTY, RICHARD F	\$	567.46	
GAGE, CARILYN	\$	1,561.23	
GARVIN, DEBORAH S	\$	6,973.79	
GODIN, ERIN J	\$	1,088.51	
GOULD, IVAN	\$	607.38	**
GOULD, IVAN L., JR.	\$	3,372.68	
HARDY, ELIZABETH R	\$	1,618.91	
HARGREAVES, HAROLD	\$	122.24	
HARGREAVES, HAROLD F	\$	1,310.83	
HERKE, SANDRA L	\$	2,262.78	
HILL, JASON A.	\$	1,086.22	
HILLS, LOIS A	\$	830.39	
HOLLOWAY, LUCAS	\$	937.62	
JUTRAS, BRETT A	\$	660.46	
KE STRONG SPV, LLC	\$	1,112.38	
KING, DAMON	\$	1,609.56	
KNOWLES, TEMPLE	\$	2,178.16	
LANE, MATTHEW R II	\$	475.21	
LETOURNEAU, MARY M	\$	41.27	
LIBBY, MARILEE J	\$	620.94	
MADORE, RYAN J	\$	652.27	
MAINE-LY TREES INC.	\$	959.01	
MAINE-LY TREES, INC.	\$	574.72	
MAINE-LY TREES, INC.	\$	1,219.34	
MCLAIN, ROBERT	\$	644.16	
MILLENIUM TRUST CO., LLC	\$	2,153.14	
MOODY, KYLE	\$	570.17	
NEWELL, KIM L	\$	1,067.50	
NILE, OWEN R	\$	307.35	
PEASE, PETER T	\$	1,276.26	
PILLSBURY, NADENE M	\$	1,691.11	**
PINKHAM, SUZANNE	\$	2,198.03	
POWELL, MICHAEL W., JR., &	\$	3,092.48	
PROVOST, MICHELLE J	\$	1,613.00	
PROVOST, MICHELLE J	\$	407.40	
PROVOST, MICHELLE J	\$	89.39	
REIDINGER, CHARLES J	\$	681.02	
RICHARDS, JACOB P	\$	2,275.00	
RICHARDS, WILLIAM C., ESTATE	\$	881.46	
ROMANOSKI, VERNON	\$	243.52	
ROMANOSKI, VERNON	\$	776.80	
ROMANOSKI, VERNON X. P., JR.	\$	2,048.28	
ROMANOSKI, VERNON X.P., JR. &	\$	3,903.28	
SAMPSON, JAMES	\$	793.22	
SCAMMAN, TANIS	\$	1,585.30	
SCAMMAN, TANIS E	\$	1,162.43	
Barker,James & Dexter Keith	\$	894.45	
SEDGWICK, CAROL	\$	1,754.88	
SHURTLEFF, EUNICE M	\$	711.86	
SMITH, TINA J	\$	760.37	
SPIELVOGEL, STEPHEN O	\$	201.78	**
STARBIRD, PAMELA S	\$	1,285.24	
STEVENS, RONALD L	\$	671.17	

STEWART, ALLISON	\$	1,463.63	
SWEENEY, MICHAEL S JR	\$	769.92	
TAYLOR, ADRAH	\$	404.13	
TAYLOR, MICHAEL	\$	807.74	
THERIAULT, NANCY ANN &	\$	564.02	
THORNDIKE & SONS, INC	\$	873.83	
THORNDIKE & SONS, INC.	\$	8,260.18	
THORNDIKE & SONS, INC.	\$	976.39	
THORNDIKE & SONS, INC.	\$	1,352.09	
THORNDIKE & SONS, INC.	\$	494.88	
THORNDIKE & SONS, INC.	\$	9,660.40	
THORNDIKE & SONS, INC.	\$	742.99	
THORNDIKE & SONS, INC.	\$	238.75	
THORNDIKE & SONS, INC.	\$	342.65	
THORNDIKE, ROBERT A	\$	6,481.39	
THORNDIKE, ROBERT A	\$	1,935.59	
THORNDIKE, ROBERT A	\$	1,730.46	
THORNDIKE, ROBERT A	\$	839.06	
THORNDIKE, ROBERT A	\$	850.91	
THORNDIKE, ROBERT A	\$	10,929.21	
THURLOW, DANA A	\$	1,521.51	
TRASK, DONNA MARIE	\$	941.82	
TRAVERS, RICHARD	\$	1,275.88	
TYLER, AMANDA M	\$	1,328.98	
TYLER, JAMES P	\$	979.33	**
TYLER, JAMES P	\$	581.98	**
TYLER, JAMES P	\$	830.85	**
W. A. MOODY LLC	\$	734.97	
WALKER, MICHAEL E	\$	1,499.92	
WALKER, TERRI S	\$	199.57	
WHITE, ISAIAH H	\$	1,884.79	
WING, JASON	\$	2,560.55	
WING, JASON	\$	386.78	
ZELIE, ROBERT A	\$	1,521.70	
ZELKO, LOUANNE M. &	\$	208.47	
Total for 125 bills	\$	187,320.01	

\*paid in full since 12.31.2025 \*\*partial payment

## EMPLOYEE WAGES FOR 2025

Abbott, Jason	\$	712.05
Abbott, Matthew	\$	455.26
Allen, Ryan	\$	410.88
Arnold, Jonathan	\$	8,004.00
Berube, Sierra	\$	422.87
Boyd, Duayne	\$	72,663.91
Bracy, Andrew	\$	2,750.00
Bridges, Dexter	\$	4,428.00
Burrill, James	\$	2,750.00
Catino, David	\$	2,750.00
Coolong, Amanda	\$	25,899.36
Daly, Christina	\$	214.63
Doyon, Joel	\$	2,750.00
Finn, Isaiah	\$	2,882.89
Finn, Timothy	\$	2,610.38
Govoni, Scott	\$	60,701.07
Harden, Daniel	\$	11,975.70
Johnson, Maria	\$	47,383.93
Marden, Aaron	\$	3,131.25
Marden, Austin	\$	2,060.38
Monahan, Shannon	\$	257.38
Naas, Carter	\$	780.46
Naas, Stephen	\$	1,665.00
Ouellette, Erika	\$	15,457.50
Pinkham, Christie	\$	670.63
Rupert Pratt	\$	3,250.00
Provencher, Frank H	\$	74.62
Shurtleff, Philip	\$	596.88
St. Pierre, Eric	\$	1,078.95
St. Pierre, Edward	\$	248.75
Tolman, Raylene	\$	27,613.46
Toothaker, Ephriam	\$	2,947.49
Veilleux, GC	\$	124.37

2025 SCHEDULE OF FUNDING					
	Raise & Approp.	Carry Over		Selectmen Recommend	Budget Committee Recommends
Contingency Fund	\$ 3,500.00			\$ 3,500.00	\$ 3,500.00
Administration	\$ 101,000.00			\$ 101,000.00	\$ 101,000.00
Town Charges	\$ 33,000.00		\$ 33,000.00	\$ 33,000.00	\$ 33,000.00
Assessing	\$ 18,000.00		\$ 18,000.00	\$ 18,000.00	\$ 18,000.00
Legal Fees	\$ 2,000.00			\$ 2,000.00	\$ 2,000.00
Code Enforcement	\$ 8,000.00		\$ 8,000.00	\$ 8,000.00	\$ 8,000.00
Dedicated Tech	\$ 15,000.00		\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
Fire Dept. Equip.	\$ 6,500.00			\$ 6,500.00	\$ 6,500.00
Fire Dept. Oper.	\$ 13,000.00			\$ 13,000.00	\$ 13,000.00
Fire Dept. Payroll	\$ 10,000.00			\$ 10,000.00	\$ 10,000.00
FD Truck Reserve	\$ 35,000.00	\$ 113,305.10		\$ 35,000.00	\$ 35,000.00
Ambulance	\$ 29,343.00		\$ 29,343.00	\$ 29,343.00	\$ 29,343.00
Hydrants	\$ 32,027.00			\$ 32,027.00	\$ 32,027.00
Street Lights	\$ 7,000.00			\$ 7,000.00	\$ 7,000.00
Animal Control	\$ 4,300.00			\$ 4,300.00	\$ 4,300.00
Insurance	\$ 94,000.00		\$ 94,000.00	\$ 94,000.00	\$ 94,000.00
Health Officer	\$ 1,200.00			\$ 1,200.00	\$ 1,200.00
Landfill/Solid Waste	\$ 8,500.00		\$ 8,500.00	\$ 8,500.00	\$ 8,500.00
General Assistance	\$ 1,000.00			\$ 1,000.00	\$ 1,000.00
Septic Cluster	\$ 500.00	\$ 657.00		\$ 500.00	\$ 500.00
Winter Roads	\$ 109,000.00		\$ 109,000.00	\$ 109,000.00	\$ 109,000.00
Roads/Bridges	\$ 91,000.00		\$ 91,000.00	\$ 91,000.00	\$ 91,000.00
Town Garage	\$ 16,000.00			\$ 16,000.00	\$ 16,000.00
Equipment Operating	\$ 55,000.00			\$ 55,000.00	\$ 55,000.00
Equipment Fund	\$ 1,500.00			\$ 1,500.00	\$ 1,500.00
Western Star	\$ 29,337.72			\$ 29,337.72	\$ 29,337.72
Spec. Equip. Fund	\$ 25,000.00	\$ 97,911.13		\$ 25,000.00	\$ 25,000.00
Am. Legion Mortgage	\$ 5,000.00			\$ 5,000.00	\$ 5,000.00
Tarvia - LRAP	\$ 100,000.00	\$ 50,047.88		\$ 100,000.00	\$ 100,000.00
Town Park	\$ 4,500.00	\$ 2,901.85		\$ 4,500.00	\$ 4,500.00
Recreation	\$ 2,000.00	\$ 1,466.39		\$ 2,000.00	\$ 2,000.00
LegionField	\$ -	\$ 3,556.64			
Library	\$ 10,000.00			\$ 10,000.00	\$ 10,000.00
FC Animal Shelter	\$ 3,366.00			\$ 3,366.00	\$ 3,366.00
Cemeteries	\$ 500.00			\$ 500.00	\$ 500.00
Payroll Taxes	\$ 22,500.00			\$ 22,500.00	\$ 22,500.00
Strong Comm. Events	\$ 3,000.00	\$ 3,024.47		\$ 3,000.00	\$ 3,000.00
Christmas lights	\$ -	\$ 868.64		\$ -	\$ -
Forster Building	\$ 27,000.00			\$ 27,000.00	\$ 27,000.00
Tax Reduction	\$ 300,000.00			\$ 300,000.00	\$ 300,000.00
Revaluation	\$ 75,000.00			\$ 75,000.00	\$ 75,000.00
457 Mission Squae	\$ 7,000.00			\$ 7,000.00	\$ 7,000.00
Faith Works	\$ 3,500.00			\$ 3,500.00	\$ 3,500.00
Economic Ministry	\$ 2,500.00			\$ 2,500.00	\$ 2,500.00
<b>Totals</b>	<b>\$ 1,315,573.72</b>	<b>\$ 273,739.10</b>		<b>\$ 1,315,573.72</b>	<b>\$ 1,315,573.72</b>

ARTICLE NUMBER in 2025	DEPARTMENT	2025 BUDGET	2025 SPENT	SUB-TOTALS	CARRIED OVER/LAPSED TO SURPLUS
20	<b>GENERAL GOVERNMENT</b>	\$ 165,500.00			
	ADMINISTRATION	\$ 102,000.00			
	Agent Fees	11,539.50			
	Administration Budget	\$ 113,539.50			
	Maria Johnson	Payroll	\$ 47,385.64		
	Raylene Tolman	Payroll	\$ 27,613.46		
	Amanda Coolong		\$ 25,889.36		
	Joel Doyon		\$ 2,750.00		
	Ruppert Pratt		\$ 3,250.00		
	Andrew Bracy		\$ 2,750.00		
	David Catino		\$ 2,750.00		
	James Burrill		\$ 2,750.00		
	Administration Expense		\$ 115,138.46	\$ (1,598.96)	\$ -
20	<b>TOWN CHARGES</b>	\$ 33,000.00			
	Donations	\$ 1,440.00			
	<b>Total</b>	\$ 34,440.00			
	Flowers		\$ 958.50		
	Ballot Clerks/Warden/Laborers		\$ 3,634.95		
	TDS Telecom - Phone		\$ 1,469.55		
	TDS Telecom - Internet		\$ 974.03		
	Audit		\$ 11,030.00		
	Price Disgest		\$ 678.25		
	MMA Membership		\$ 2,470.00		
	AVCOG		\$ 1,976.79		
	Bank Charges		\$ 111.38		
	Training		\$ 340.00		
	Dues/Sub Dues		\$ 1,086.57		
	Bromar		\$ 1,113.00		
	Hygrade		\$ 560.33		
	Kim Elliott		\$ 100.00		
	Calendar		\$ 59.50		
	Postage		\$ 2,582.79		
	Registry Of Deeds		\$ 1,471.34		
	Supplies		\$ 3,236.70		
	Equitment		\$ 850.85		
	Kitchen Inspection		\$ 170.00		
	Flags		\$ 1,440.00		
	Town Charges Expense		\$ 36,314.53	\$ (1,874.53)	\$ -
20	<b>ASSESSING</b>	\$ 18,000.00			
	RCS		\$ 17,299.00		
	Lapse Into Surplus		\$ 17,299.00	\$ 701.00	\$ 701.00

ARTICLE NUMBER in 2025	DEPARTMENT	2025 BUDGET	2025 SPENT	SUB-TOTALS	CARRIED OVER/LAPSED TO SURPLUS
20	<b>LEGAL FEES</b>	\$ 2,000.00			
	Mills,Shay,Lexier&Talbot Legal Expense		\$ 1,320.96 \$ -		
	Dedicated Technology Balance- Carry Over		\$ 679.04	\$ 679.04	\$ 679.04
20	<b>CODE ENFORCEMENT</b>	\$ 8,000.00			
	Jonathan Arnold		\$ 8,000.00		
	CEO Expense		\$ 8,000.00	\$ -	\$ -
	General Government Balance - Lapsed to Surplus				\$ 1,380.04
21	<b>DEDICATED TECHNOLOGY</b>	\$ 15,000.00			
	Franchise Fee Revenue	5,280.85			
	Total Budget	\$ 20,280.85			
	Programs		\$ 13,048.95		
	Equipment		\$ 2,681.60		
	Rprs & Main		\$ 4,349.59		
	Dedicated Tech. Expense		\$ 20,080.14		
	Dedicated Tech. Balance - Carried Over			\$ 200.71	\$ 200.71
23	<b>PROTECTION ACCOUNTS</b>				
	<b>FIRE DEPT EQUIPMENT</b>	\$ 13,000.00			
	Received from Avon	4,500.00			
	Received from County	6,374.84			
	Total Budget	\$ 23,874.84			
	CMHT		\$ 3,001.60		
	Northeast EM		\$ 1,094.95		
	Fire Tech		\$ 6,041.55		
	Witmer Publi		\$ 4,451.27		
	Jordan Lumber		\$ 271.10		
	O'Reilly		\$ 27.93		
	Encore		\$ 370.75		
	Re-imbursement		\$ 75.94		
	Phil Shurt		\$ 23.60		
	201 Tire		\$ 347.33		
	Strong Hardware		\$ 592.44		
	Spruce Mountain		\$ 2,434.00		
	Fire Dept Equipment Expense		18,732.46		
	Transfer Balance Into Special Equip			\$ 5,142.38	\$ 5,142.39

ARTICLE NUMBER in 2025	DEPARTMENT	2025 BUDGET	2025 SPENT	SUB-TOTALS	CARRIED OVER/LAPSED TO SURPLUS
23	<b>FIRE DEPT OPERATIONS</b>	\$ 6,500.00			
	Received from Avon	4,500.00			
	County	6,374.84			
	<b>Total Budget</b>	<b>\$ 17,374.84</b>			
	Electricity		\$ 2,808.70		
	Heating Fuel		\$ 3,377.54		
	Phone		\$ 599.98		
	Internet		\$ 1,179.98		
	Printer Ink		\$ 142.11		
	Encore Fire Dept Inspection		\$ 728.00		
	MSFF Members		\$ 153.00		
	Gas/Diesel		\$ 1,884.25		
	Austin Marden		\$ 500.00		
	Hazmat Refresher		\$ 180.00		
	Richard's Florist		\$ 75.00		
	Training		\$ 21.66		
	Re-Imbursement		\$ 156.61		
	Interstate Annual Spk Inspection		\$ 500.00		
	Napa		\$ 62.99		
	RLH		\$ 570.00		
	Sandwiches		\$ 80.00		
	Cousineau-Mulch		\$ 73.85		
	Allen Uniform		\$ 82.24		
	Strong Hardware		\$ 727.93		
	P.D.Q. Door		\$ 523.40		
	AB Heating		\$ 299.07		
	Motor Supply		\$ 55.12		
	Mowing		\$ 216.00		
	Fire Dept. Operating Expense		\$ 14,997.43		
	Transfer Balance Into Special Equit			\$ 2,377.41	\$ 2,377.41
23	<b>FIRE DEPARTMENT PAYROLL</b>	\$ 10,000.00			
	Franklin County	19,924.84			
	<b>Total Budget</b>	<b>\$ 29,924.84</b>			
	Fire Chief		\$ 4,500.00		
	Volunteer Fighters		\$ 20,581.07		
	Fire Dept. Payroll Expense		\$ 25,081.07		
	Transfer Balance Into Special Equit			\$ 4,843.77	\$ 4,843.77
25	<b>Fire Dept. Special Equipment</b>				
	Balance Transfer	\$ 12,363.57			
	<b>Total</b>			\$ 12,363.57	\$ 12,363.57

ARTICLE NUMBER in 2025	DEPARTMENT	2025 BUDGET	2025 SPENT	SUB-TOTALS	CARRIED OVER/LAPSED TO SURPLUS
24	<b>FIRE DEPT. TRUCK RESERVE</b>	\$ 35,000.00			
	Carried Over	148,305.10			
	FD Truck Reserve - Carried Over	\$ 183,305.10			
	Balance Transfer	\$ -			\$ 183,305.10
26	<b>PUBLIC SAFETY</b>				
	AMBULANCE	\$ 29,343.00			
	Ambulance Expense	\$ 25,952.00			
	Lapse Into Surplus		\$ -	\$ 3,391.00	\$ 3,391.00
26	<b>HYDRANTS</b>	\$ 32,027.00			
	Strong Water District Hydrants Expense		\$ 32,027.00		
			\$ 32,027.00	\$ -	\$ -
26	<b>STREET LIGHTS</b>	\$ 7,000.00			
	Central Maine Power Street Lights Expense		\$ 6,864.96		
			\$ 6,864.96	\$ 135.04	\$ 135.04
26	<b>ANIMAL CONTROL</b>	\$ 4,300.00			
	Mileage		\$ 208.00		
	Dexter Bridges		\$ 4,300.00		
	ACO Expense		\$ 4,508.00	\$ (208.00)	
26	<b>INSURANCE</b>	\$ 94,000.00			
	Received from Workers Comp	\$ 484.00			
	Total Budget	\$ 94,484.00			
	Health Insurance (MMA)		\$ 62,876.18		
	Workers Comp (MMA)		\$ 7,765.00		
	Liability (Kyes)		\$ 25,416.00		
	Insurance Expense		\$ 96,057.18	\$ (1,573.18)	
	Public Safety Expense - Lapsed to Surplus				\$ 1,744.86
27	<b>HEALTH &amp; SANITATION</b>				
	<b>LANDFILL/SOLID WASTE</b>	\$ 8,000.00			
	Rubbish Removal - Archie's		\$ 771.98		
	Landill Mowing		\$ 1,000.00		
	Town of Farmington/Permits		\$ 5,708.82		
	Land/Solid Waste Expense		\$ 7,480.80	\$ 1,019.20	\$ 1,019.20
27	<b>GENERAL ASSISTANCE</b>	\$ 1,000.00			
	General Assistance Expense			\$ 1,000.00	\$ -
	Health & Sanitation - Lapsed to Surplus				\$ 2,019.20

ARTICLE NUMBER in 2025	DEPARTMENT	2025 BUDGET	2025 SPENT	SUB-TOTALS	CARRIED OVER/LAPSED TO SURPLUS
28	<b>HIGHWAY ACCOUNTS</b>				
	Winter Roads	\$ 109,000.00			
	New Vineyard	\$ 1,500.00			
	Winter Roads Budget	\$ 110,500.00			
	Payroll		\$ 72,120.61		
	Sand		\$ 17,260.00		
	Eastern Salt Co		\$ 24,657.11		
	Winter Roads Expense		\$ 114,037.72	\$ (3,538.12)	
28	<b>ROADS/BRIDGES</b>	\$ 91,000.00			
	Payroll		\$ 53,475.40		
	Eagle Rental		\$ 10,610.00		
	Gravel		\$ 13,029.19		
	Jordan Lumber		\$ 354.89		
	RLH		\$ 2,530.00		
	York Tree Harvesting		\$ 300.00		
	Gordon Lumber		\$ 150.00		
	White Sign		\$ 387.61		
	Strong Hardware		\$ 447.92		
	Roads/Bridges Expense		\$ 81,285.01	\$ 9,714.99	
	Highway Balance - Lapsed to Surplus				\$ 6,617.60
29	<b>PUBLIC WORKS</b>				
	<b>TOWN GARAGE</b>	\$ 16,000.00			
	Electricity		\$ 2,184.93		
	Heating fuel		\$ 5,332.02		
	TDS Telecom - phone/internet		\$ 1,228.13		
	Strong Water District		\$ 158.79		
	Main St Service		\$ 1,566.00		
	Harris Septic		\$ 270.00		
	Pellegry		\$ 2,334.97		
	Vienna Garage		\$ 65.00		
	Encore		\$ 335.00		
	North Woods		\$ 1,082.50		
	Strong Hardware		\$ 394.41		
	<b>Town Garage Expense</b>		\$ 14,951.75	\$ 1,048.25	\$ 1,048.25

ARTICLE NUMBER in 2025	DEPARTMENT	2025 BUDGET	2025 SPENT	SUB-TOTALS	CARRIED OVER/LAPSED TO SURPLUS
29	<b>EQUIPMENT OPERATING</b>	\$ 55,000.00			
	Equipment Operating	\$ 123.98			
	Gas/Diesel		\$ 20,938.37		
	Kimball		\$ 55.95		
	Dennison Lubricants		\$ 2,520.20		
	Dimension Lumber		\$ 73.60		
	Pitcher Perfect		\$ 455.00		
	RLH		\$ 812.08		
	Motor Supply		\$ 2,200.54		
	Thorndike		\$ 1,380.02		
	Allied Equit		\$ 2,947.00		
	Napa		\$ 8.99		
	Northeast Chain		\$ 1,789.18		
	O'connor		\$ 6,051.87		
	Strong Hardware		\$ 119.99		
	United Construction		\$ 383.56		
	Howie's Welding		\$ 152.87		
	R.S Osgood		\$ 302.00		
	Freightliner		\$ 39.75		
	Traction		\$ 1,887.93		
	Arc		\$ 675.00		
	Jewel Tire		\$ 4,601.90		
	Uniforms		\$ 3,123.71		
	Equipment Operating Expense		\$ 50,519.51	\$ 4,480.49	\$ 4,480.49
29	<b>EQUIPMENT FUND</b>	\$ 1,500.00			
	<b>Equitment</b>		\$ 852.00		
	Equipment Fund Expense		\$ 852.00	\$ 648.00	\$ 648.00
	Public Works Balance - Lapsed to Surplus				\$ 6,176.74
31	<b>SPECIAL EQUIPMENT FUND</b>	\$ 25,000.00			
	Carried forward from 2023	\$ 97,911.13			
	Total	\$ 122,911.13			
	Special Equip. Fund - Carried Over				\$ 122,911.13
30	<b>2020 WESTERN STAR -WHEELER</b>	\$ 29,337.72			
	MBFS USA LLC		\$ 29,337.72		
	Total - Carried over			\$ -	\$ -
32	<b>TARVIA</b>				
	Carry Over	50,047.88			
	Surplus	100,000.00			
	LRAP	\$ 22,092.00			
	Total	\$ 172,139.88			
	Pike's Industry		\$ 151,451.22		
	Expended		\$ 151,451.22		
	Balance			\$ 20,688.66	
	Tarvia Fund Balance - Carried Over				\$ 20,688.66

ARTICLE NUMBER in 2025	DEPARTMENT	2025 BUDGET	2025 SPENT	SUB-TOTALS	CARRIED OVER/LAPSED TO SURPLUS
34	<b>RECREATION ACCOUNTS</b>				
	TOWN PARK	\$ 4,500.00			
	2024 Carry Over	\$ 2,901.85			
	Donations	\$ 1,696.00	Do not Use	\$ 1,696.00	
	<b>Total Town Park Budget</b>	<b>\$ 7,401.85</b>			
	Custodian		\$ 450.00		
	Electricity		\$ 563.66		
	Orr's Septic		\$ 395.00		
	Steve Heath		\$ 1,275.00		
	Supplies		\$ 45.55		
	Town Park Expense		\$ 2,729.21		
	Ending Balance			\$ 4,672.61	
	Carry Over				\$ 6,368.61
34	<b>Town Beach</b>	\$ 2,000.00			
	Carried Over	1,466.39			
	Porter Lake Donation	400.00	Do not Use		\$ 400.00
	<b>Total Recreation Budget</b>	<b>\$ 3,466.39</b>			
	Custodian		\$ 1,539.00		
	Mileage		\$ 324.52		
	Supplies		\$ 170.54		
	Harris Septic		\$ 405.00		
	Recreation Expense		\$ 2,439.06	\$ 1,027.33	
	Recreation Balance -Carried Over				\$ 1,427.33
34	<b>LITTLE LEAGUE/LEGION FIELD</b>				
	Carried over	\$ 3,556.64			
	Signs	875.00			
	<b>Total</b>	<b>\$ 4,431.64</b>			
	Custodian		\$ 421.34		
	Orr's Septic		\$ 460.00		
	Electricity		\$ 274.85		
	Strong Hardware		\$ 398.95		
	Legion Expense		\$ 1,555.14		
	Legion Field - Carried Over			\$ 2,876.50	\$ 2,876.50
42	<b>Septic Cluster</b>	\$ 500.00			
	<b>2024 Carry Over</b>	\$ 657.00			
	Carry Over			\$ 1,157.00	\$ 1,157.00
	<b>TENNIS COURTS</b>				
	Carried forward	11,000.00			
	Tennis Courts - Carried Over		\$ 11,000.00	\$ 11,000.00	\$ 11,000.00
36	<b>Johnson-Cox Payment</b>				
	Legion Post 78	\$ 5,000.00			
	Legion Post Expense		\$ 5,000.00		

ARTICLE NUMBER in 2025	DEPARTMENT	2025 BUDGET	2025 SPENT	SUB-TOTALS	CARRIED OVER/LAPSED TO SURPLUS
37	<b>LIBRARY</b>	\$ 10,000.00			
	Portland Trust	13,401.12			
	<b>Library Budget</b>	<b>\$ 23,401.12</b>			
	Ouellette, Erika		\$ 15,446.76		
	Lib Assistant		\$ 214.63		
	U.S. Postal Service		\$ 246.00		
	Information Technol		\$ 748.18		
	TDS Telecom - phone		\$ 733.76		
	Treasurer State Of Maine		\$ 25.00		
	Maine Info Net		\$ 355.25		
	Library World		\$ 540.00		
	Reading Materials/dvd's		\$ 4,504.30		
	Library Expense		<b>\$ 22,813.88</b>	<b>\$ 587.24</b>	
	Library Balance - Lapsed to Surplus				<b>\$ 587.24</b>
37	<b>LIBRARY - DONATIONS</b>				
	Carried forward from 2024	\$ 11,567.42			
	Donations	1,078.26			
	<b>Total</b>	<b>\$ 12,645.68</b>			
	Library donation expense		\$ -		
	Balance Carried Over				<b>\$ 12,645.68</b>
	<b>UNCLASSIFIED ACCOUNTS</b>				
38	<b>FRANKLIN COUNTY ANIMAL S.</b>	\$ 3,366.00			
	FC Animal Shelter Expense		\$ 3,366.00		
	Ending Balance		\$ -	\$ 3,366.00	\$ -
38	<b>CEMETERY</b>	\$ 500.00			
	Custodian		\$ 505.75		
	Cemetery Lapsed to Surplus			\$ (5.75)	\$ -
38	<b>PAYROLL TAXES</b>	\$ 22,500.00			
	Payroll Tax Expense		\$ 22,139.00		
	Payroll Tax Balance		22,139.97	\$ 360.00	\$ 360.00
39	<b>STRONG COMMUNITY EVENTS</b>	\$ 3,000.00			
	Carried forward from 2024	3,024.47			
	Raised by Committee/Event	6,162.00			
	<b>Total</b>	<b>\$ 12,186.47</b>			
	Eric Heath		\$ 500.00		
	Angel Song		\$ 200.00		
	Art/Car Prizes		\$ 580.00		
	Color Guard		\$ 100.00		
	Adam Riddle		\$ 549.99		
	Coleman Martin		\$ 200.00		
	James Burdin		\$ 250.00		
	Treton Reeds		\$ 650.00		
	15th Alabama		\$ 300.00		

ARTICLE NUMBER in 2025	DEPARTMENT	2025 BUDGET	2025 SPENT	SUB-TOTALS	CARRIED OVER/LAPSED TO SURPLUS
39	<b>STRONG COMMUNITY EVENTS</b>	Cont'			
	Kendricks Horse		\$ 550.00		
	Heritage Printing		\$ 226.00		
	Martin Woods		\$ 550.00		
	Tom Danforth		\$ 550.00		
	Katelynn Gerry		\$ 227.00		
	Strong United		\$ 75.00		
	Dunlap Highland		\$ 1,000.00		
	Katelynn Gerry		\$ 50.00		
	Strong Hardware		\$ 62.50		
	Joel Doyon		\$ 1,086.59		
	Raymond Parlin		\$ 35.00		
	Hall Of Trees		\$ 100.00		
	Expenses		\$ 7,842.08		
	Community Events Carried Over			\$ 4,344.39	\$ 4,344.39
	<b>CHRISTMAS LIGHTS</b>	\$ 868.64			
	Leah Danala		\$ 150.00		
	Bronner's Co		\$ 212.50		
	Carry Over		\$ 362.50	\$ 506.14	\$ 506.14
40	<b>FORSTER BUILDING</b>	\$ 27,000.00			
	Linsco Private Ledger	\$ 4,400.00			
	Water	\$ 1,800.00			
	Rental Income	\$ 500.00			
	Forster Building Budget	\$ 33,700.00			
	Custodian		\$ 8,166.00		
	Electricity		\$ 5,310.79		
	Strong Hardware		\$ 201.90		
	Ware Butler		\$ 23.98		
	Jordan Lumber		\$ 10.00		
	Hammond Lumber		\$ 189.98		
	Advance Fire		\$ 910.15		
	Maine Access		\$ 425.00		
	United AG		\$ 94.75		
	IEC		\$ 144.00		
	Atlantic Elevator		\$ 250.00		
	John Duffy		\$ 98.00		
	Dehumidifier		\$ 149.99		
	Supplies		\$ 1,963.62		
	AB Heating		\$ 1,142.09		
	Rappette Hood		\$ 600.00		
	Sandy River Fuel		\$ 7,890.43		
	Water		\$ 386.70		
	Propane		\$ 40.73		
	White Sign		\$ 45.69		

ARTICLE NUMBER in 2025	DEPARTMENT	2025 BUDGET	2025 SPENT	SUB-TOTALS	CARRIED OVER/LAPSED TO SURPLUS
40	<b>FORSTER BUILDING</b>	Cont'			
	Encore Fire		\$ 718.40		
	Daniel Harnden		\$ 42.07		
	Forster Building Expense		\$ 28,804.27		
	Forster Building Balance			\$ 4,895.73	
	Carry Over To FMB Maintenance				\$ 4,895.73
	Forster Building Maint.	\$ -			
	Carry Over 2025	\$ 4,895.73			
	Forster Building Maint. Bal	\$ 4,895.73			
	Expense Total				
	Ending Balance				
	Carry Over			\$ -	\$ 4,895.73
43	<b>ECONOMIC MINISTRY</b>	\$ 2,500.00			
	Economic Ministry		\$ 2,500.00		
	Ending Balance		\$ -	\$ -	\$ -
44	<b>FAITH WORKS</b>	\$ 3,500.00			
	Faith Works		\$ 3,500.00		
	Ending Balance		\$ -	\$ -	\$ -
	<b>ARPA Special Revenue</b>				
	Carry Over 2024	\$ 8,105.50			
	Culverts		\$ 8,105.50		
	Expense Total		\$ 8,105.50		
	Ending Balance		\$ -	\$ -	
	Carry Over				\$ -
	<b>CORA &amp; BENJAMIN JONES School</b>				
	Carried Forward	\$ 8,156.14			
	Interest Earned	1,057.00			
	Ending Balance	\$ 9,213.14		\$ 9,213.14	\$ 9,213.14
	<b>CORA &amp; BENJAMIN JONES ALUMNI</b>				
	Carried Forward	\$ 2,190.72			
	Interest Earned	50.91			
	Ending Balance	\$ 2,241.63		\$ 2,241.63	\$ 2,241.63
	<b>CORA &amp; BENJAMIN JONES FUND</b>				
	Carried Forward	\$ 51,314.12			
	Interest Earned	455.02			
	Ending Balance	\$ 51,769.14		\$ 51,769.14	\$ 51,769.14
	<b>SCHOOL &amp; MINISTERIAL</b>				
	Carried Forward	\$ 7,061.09			
	Interest Earned	85.21			
	Ending Balance	\$ 7,146.30		\$ 7,146.30	\$ 7,146.30
	<b>MINISTERIAL &amp; SCHOOL</b>				
	Carried Forward	\$ 18,564.32			
	Interest Earned	223.95			
	Ending Balance	\$ 18,788.27		\$ 18,788.27	\$ 18,788.27

ARTICLE NUMBER in 2025	DEPARTMENT	2025 BUDGET	2025 SPENT	SUB-TOTALS	CARRIED OVER/LAPSED TO SURPLUS
	<b>WINSTON E. BEAL SCHOLARSHIP</b>				
	Carried Forward	\$ 3,699.46			
	Interest Earned	44.61			
	Total	\$ 3,744.07			
	Scholarship	\$ 100.00			
	Ending Balance	\$ 3,644.07		\$ 3,644.07	\$ 3,644.07
	<b>RALPH &amp; ANNA KNOWLTON TRUST</b>				
	Carried Forward	\$ 919.19			
	Interest Earned	22.69			
	Total	\$ 941.88			
	Scholarship	\$ 100.00			
	Total	\$ 841.88			
	Ending Balance			\$ 841.88	\$ 841.88
	<b>FAYE STINCHFIELD STARBIRD TRUST</b>				
	Carried Forward	\$ 4,635.54			
	Interest Earned	55.93			
	Ending Balance	\$ 4,691.47		\$ 4,691.47	\$ 4,691.47
	<b>GENERAL FUND - INVESTMENT 25 Month CD</b>				
	Beginning Balance	\$ 112,503.06			
	Interest	4,315.67			
	Total	\$ 116,818.73			
	Ending Balance			\$ 116,818.73	\$ 116,818.73
	<b>Investment 18 Month CD</b>				
	Beginning Balance	\$ 86,813.50			
	Interest	\$ 3,274.59			
	Total	\$ 90,088.09			
	Ending Balance			\$ 90,088.09	\$ 90,088.09
	<b>EDUCATION</b>	\$ 1,293,572.20			
	Expended to MSAD #58			\$ 1,293,572.20	\$ 1,293,572.20
	<b>WITHDRAWL COMMITTEE</b>	\$ 75,000.00			
	Paper	\$ 59.99			
	Postage	\$ 217.09			
	Balance Carry Over	\$ 74,722.92			\$ 74,722.92
	<b>FRANKLIN COUNTY TAX</b>	\$ 184,194.50			
	Expended to Franklin County		\$ 184,194.50	\$ 184,194.50	\$ 184,194.50
	<b>EXCISE TAX - MOTOR VEHICLES</b>	\$ 302,868.46			
	<b>EXCISE TAX - WATERCRAFTS</b>	\$ 1,412.50			
	Total Excise Tax - lapsed to surplus			\$ 304,280.96	\$ 304,280.96

ARTICLE NUMBER in 2025	DEPARTMENT	2025 BUDGET	2025 SPENT	SUB-TOTALS	CARRIED OVER/LAPSED TO SURPLUS
	<b>CEMETERY TRUST #1</b>				
	Carried Forward	\$ 283,601.83			
	MFS Income/Interest	\$ 36,841.70			
	Total	\$ 320,443.53			
	SMY & Spy	\$ 1,120.00			
	Albert Stehle	\$ 1,200.00			
	Payroll	\$ 538.20			
	Kendalls Landscaping	\$ 14,500.00			
	Cemetery Trust #1 Expense	\$ 17,358.20			
		\$ 303,085.33			
	Cemetery Trust #1 Balance - Carried Over			\$ 303,085.33	\$ 303,085.33
	<b>CEMETERY TRUST #2 MARJORIE HUFF</b>				
	Carried Forward	\$ 1,549.41			
	Interest Earned	18.70			
	Ending Balance	\$ 1,568.11		\$ 1,568.11	\$ 1,568.11
	<b>CEMETERY TRUST #3 ALICE M. KNOWLTON</b>				
	Carried Forward	\$ 18,248.85			
	Interest Earned	220.15			
	Total	\$ 18,469.00		\$ 18,469.00	\$ 18,469.00
	<b>CEMETERY TRUST #4</b>				
	Carried Forward	\$ 121,177.50			
	Interest Earned	16,444.54			
	Ending Balance	\$ 137,622.04		\$ 137,622.04	\$ 137,622.04
	<b>REVALUATION RESERVE</b>	\$ 75,000.00			
	Beginning Balance	\$ 20,906.08			
	RCS Assessment	\$ 16,500.00			
	Balance Carried Over	\$ 79,406.08		\$ 79,406.08	\$ 79,406.08
	<b>BOOK RESTORATION</b>				
	Beginning Balance	\$ 3,751.00			
	Balance Carried Over	\$ 3,751.00		\$ 3,751.00	\$ 3,751.00
	<b>PLANNING BOARD</b>				
	Beginning Balance	\$ 2,246.00			
	Total Expended	\$ 50.00			
	Balance Carried Over	\$ 2,195.00		\$ 2,195.00	\$ 2,195.00
	<b>E-911</b>				
	Beginning Balance	\$ 151.08			
	Balance Carried Over			\$ -	\$ 151.08
	<b>BETE (BUSINESS EQUIPMENT)</b>				
	Received from the State of Maine		\$ 55,556.00	\$ 55,556.00	\$ 55,560.00
	<b>OVERLAY</b>	\$ 28,563.65			
	<b>Supplemental Bills</b>	\$ 14,578.17			
	Abatements		\$ 4,414.60		
	Property Tax Discounts		20,727.14		
	Total		\$ 18,455.08		
	Lapsed to Surplus			\$ 18,455.08	\$ 18,455.08
	<b>Street Flags Donations</b>	\$ 1,440.00	zero		
	Ending Balance		\$ -		\$ -
	<b>TREE GROWTH &amp; VETERANS</b>				
	Tree Growth		\$ 40,542.09		
	Veterans		\$ 734.00		
	Total	\$ -	\$ 41,276.09	\$ -	\$ 41,276.09
	<b>HOMESTEAD</b>				
	Received from the State of Maine		\$ 81,071.62		
	<b>PLUMBING FEES</b>		\$ 2,860.00		
	State		\$ 715.00		
	Jonathan Arnold		\$ 2,145.00		
	Total		\$ -		
	Towns portion - lapsed to surplus			\$ -	\$ -



February 19, 2026

Selectboard  
Town of Strong  
Strong, Maine

We have been engaged by the Town of Strong, Maine and are auditing the Town of Strong, Maine as of and for the year ended December 31, 2025. The following statements and schedules are being reviewed with management and have been excerpted from the 2025 financial statements, a complete copy of which, including our opinion thereon, will be available for inspection at the Town Office upon completion of the audit.

Included herein are:

Balance Sheet - Governmental Funds	Statement C
Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	Statement E
Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund	Schedule 1
Schedule of Departmental Operations - General Fund	Schedule A
Combining Balance Sheet - Nonmajor Governmental Funds	Schedule B
Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Governmental Funds	Schedule C

*RHR Smith & Company*

RHR Smith & Company  
Certified Public Accountants

3 Old Orchard Road, Buxton, Maine 04093  
Tel: (800) 300-7708 (207) 929-4606 Fax: (207) 929-4609  
www.rhrsmith.com

STATEMENT C

TOWN OF STRONG, MAINE

BALANCE SHEET - GOVERNMENTAL FUNDS  
DECEMBER 31, 2025

	General Fund	Cemetery Fund	Forster Building	Other Governmental Funds	Total Governmental Funds
<b>ASSETS</b>					
Cash and cash equivalents	\$ 1,275,658	\$ 340,480	\$ 5,915	\$ 105,231	\$ 1,727,284
Investments	-	714,506	137,530	-	852,036
Accounts receivable (net of allowance for uncollectibles):					
Taxes/liens	268,495	-	-	-	268,495
Other	27,483	-	-	-	27,483
Due from other funds	208,681	-	-	317,250	525,931
<b>TOTAL ASSETS</b>	<b>\$ 1,780,317</b>	<b>\$ 1,054,986</b>	<b>\$ 143,445</b>	<b>\$ 422,481</b>	<b>\$ 3,401,229</b>
<b>LIABILITIES</b>					
Accounts payable	\$ 40,787	\$ -	\$ -	\$ -	\$ 40,787
Due to other funds	317,250	201,253	7,188	240	525,931
<b>TOTAL LIABILITIES</b>	<b>358,037</b>	<b>201,253</b>	<b>7,188</b>	<b>240</b>	<b>566,718</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>					
Prepaid taxes	4,671	-	-	-	4,671
Deferred grant revenues	-	-	-	57,942	57,942
Deferred tax revenues	128,490	-	-	-	128,490
<b>TOTAL DEFERRED INFLOWS OF RESOURCES</b>	<b>133,161</b>	<b>-</b>	<b>-</b>	<b>57,942</b>	<b>191,103</b>
<b>FUND BALANCES</b>					
Nonspendable	-	-	-	-	-
Restricted	12,130	853,733	136,257	129,887	1,132,007
Committed	224,355	-	-	234,412	458,767
Assigned	-	-	-	-	-
Unassigned	1,052,634	-	-	-	1,052,634
<b>TOTAL FUND BALANCES</b>	<b>1,289,119</b>	<b>853,733</b>	<b>136,257</b>	<b>364,299</b>	<b>2,643,408</b>
<b>TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES</b>	<b>\$ 1,780,317</b>	<b>\$ 1,054,986</b>	<b>\$ 143,445</b>	<b>\$ 422,481</b>	<b>\$ 3,401,229</b>

See accompanying independent auditor's report and notes to financial statements.

## TOWN OF STRONG, MAINE

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
 GOVERNMENTAL FUNDS  
 FOR THE YEAR ENDED DECEMBER 31, 2025

	General Fund	Cemetery Fund	Forster Building	Other Governmental Funds	Total Governmental Funds
<b>REVENUES</b>					
Property taxes	\$ 1,691,206	\$ -	\$ -	\$ -	\$ 1,691,206
Excise taxes	304,281	-	-	-	304,281
Intergovernmental revenues	406,105	-	-	45,442	451,547
Charges for services	74,793	-	-	-	74,793
Investment income, net of unrealized gains/(losses)	-	115,134	8,614	2,991	126,739
Miscellaneous revenues	97,534	-	-	-	97,534
<b>TOTAL REVENUES</b>	<b>2,573,919</b>	<b>115,134</b>	<b>8,614</b>	<b>48,433</b>	<b>2,746,100</b>
<b>EXPENDITURES</b>					
Current:					
General government	253,775	-	-	-	253,775
Protection	229,819	-	-	-	229,819
Health and sanitation	7,481	-	-	-	7,481
Highways	413,498	-	-	-	413,498
Education	1,293,572	-	-	-	1,293,572
County tax	184,195	-	-	-	184,195
Recreation and culture	40,065	-	-	-	40,065
Other	69,058	40,324	-	44,754	154,136
Debt service	56,559	-	-	-	56,559
<b>TOTAL EXPENDITURES</b>	<b>2,548,022</b>	<b>40,324</b>	<b>-</b>	<b>44,754</b>	<b>2,633,100</b>
<b>EXCESS OF REVENUES OVER (UNDER) EXPENDITURES</b>	<b>25,897</b>	<b>74,810</b>	<b>8,614</b>	<b>3,679</b>	<b>113,000</b>
<b>OTHER FINANCING SOURCES (USES)</b>					
Transfers in	-	-	-	85,715	85,715
Transfers (out)	(85,715)	-	-	-	(85,715)
<b>TOTAL OTHER FINANCING SOURCES (USES)</b>	<b>(85,715)</b>	<b>-</b>	<b>-</b>	<b>85,715</b>	<b>-</b>
<b>NET CHANGE IN FUND BALANCES</b>	<b>(59,818)</b>	<b>74,810</b>	<b>8,614</b>	<b>89,394</b>	<b>113,000</b>
<b>FUND BALANCES - JANUARY 1</b>	<b>1,348,937</b>	<b>778,923</b>	<b>127,643</b>	<b>274,905</b>	<b>2,530,408</b>
<b>FUND BALANCES - DECEMBER 31</b>	<b>\$ 1,289,119</b>	<b>\$ 853,733</b>	<b>\$ 136,257</b>	<b>\$ 364,299</b>	<b>\$ 2,643,408</b>

See accompanying independent auditor's report and notes to financial statements.

## TOWN OF STRONG, MAINE

BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS  
 BUDGET AND ACTUAL - GENERAL FUND  
 FOR THE YEAR ENDED DECEMBER 31, 2025

	Budgeted Amounts		Actual Amounts	Variance Positive (Negative)
	Original	Final		
Budgetary Fund Balance, January 1	\$ 1,348,937	\$ 1,348,937	\$ 1,348,937	\$ -
Resources (Inflows):				
Taxes:				
Property taxes	1,683,624	1,683,624	1,691,206	7,582
Excise taxes	-	-	304,281	304,281
Intergovernmental revenues	355,819	355,819	406,105	50,286
Charges for services	-	-	74,793	74,793
Interest income	-	-	7,236	7,236
Miscellaneous revenues	4,800	4,800	90,298	85,498
Amounts Available for Appropriation	<u>3,393,180</u>	<u>3,393,180</u>	<u>3,922,856</u>	<u>529,676</u>
Charges to Appropriations (Outflows)				
Current:				
General government	177,000	177,000	253,775	(76,775)
Protection	202,370	202,370	229,819	(27,449)
Health and sanitation	10,000	10,000	7,481	2,519
Highways	394,592	422,548	413,498	9,050
Education	1,335,007	1,335,007	1,293,572	41,435
County tax	197,151	197,151	184,195	12,956
Emergency fund	3,500	3,500	-	3,500
Recreation and culture	16,500	24,425	40,065	(15,640)
Other	104,285	108,178	69,058	39,120
Transfers to other funds	135,000	135,000	85,715	49,285
Debt service	29,338	29,338	56,559	(27,221)
Total Charges to Appropriations (Outflows)	<u>2,604,743</u>	<u>2,644,517</u>	<u>2,633,737</u>	<u>10,780</u>
Budgetary Fund Balance, December 31	<u>\$ 788,437</u>	<u>\$ 748,663</u>	<u>\$ 1,289,119</u>	<u>\$ 540,456</u>
Utilization of unassigned fund balance	<u>\$ 485,500</u>	<u>\$ 600,274</u>	<u>\$ -</u>	<u>\$ (600,274)</u>

See accompanying independent auditor's report and notes to financial statements.

SCHEDULE A

TOWN OF STRONG, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2025

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Positive (Negative)
<b>General government -</b>					
Administration	\$ 101,000	\$ -	\$ 101,000	\$ 171,410	\$ (70,410)
Town charges	33,000	-	33,000	37,305	(4,305)
Planning board	-	-	-	50	(50)
Assessing	18,000	-	18,000	17,330	670
Legal fees	2,000	-	2,000	1,321	679
Dedicated technology	15,000	-	15,000	19,689	(4,689)
Code enforcement	8,000	-	8,000	6,670	1,330
	<u>177,000</u>	<u>-</u>	<u>177,000</u>	<u>253,775</u>	<u>(76,775)</u>
<b>Protection -</b>					
Fire department operating	6,500	-	6,500	14,998	(8,498)
Fire department equipment	13,000	-	13,000	18,732	(5,732)
Fire department payroll	10,000	-	10,000	25,081	(15,081)
Health officer	1,200	-	1,200	600	600
Ambulance	29,343	-	29,343	25,952	3,391
Hydrants	32,027	-	32,027	32,026	1
Street lights	7,000	-	7,000	6,865	135
76 South Main street	5,000	-	5,000	5,000	-
Animal control	4,300	-	4,300	4,508	(208)
Insurance	94,000	-	94,000	96,057	(2,057)
	<u>202,370</u>	<u>-</u>	<u>202,370</u>	<u>229,819</u>	<u>(27,449)</u>

SCHEDULE A (CONTINUED)

TOWN OF STRONG, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2025

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Positive (Negative)
Health and sanitation -					
Landfill	9,500	-	9,500	7,481	2,019
Septic	500	-	500	-	500
	<u>10,000</u>	<u>-</u>	<u>10,000</u>	<u>7,481</u>	<u>2,519</u>
Education	1,335,007	-	1,335,007	1,293,572	41,435
County tax	197,151	-	197,151	184,195	12,956
Emergency fund	3,500	-	3,500	-	3,500
Highways -					
Winter roads	109,000	-	109,000	116,316	(7,316)
Roads and bridges	91,000	-	91,000	81,285	9,715
Town garage	16,000	-	16,000	14,952	1,048
Equipment - operating	55,000	-	55,000	48,642	6,358
Equipment fund	1,500	-	1,500	852	648
Tarva/paving	122,092	27,956	150,048	151,451	(1,403)
	<u>394,592</u>	<u>27,956</u>	<u>422,548</u>	<u>413,498</u>	<u>9,050</u>

SCHEDULE A (CONTINUED)

TOWN OF STRONG, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2025

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Positive (Negative)
Recreation and culture -					
Town park	4,500	2,902	7,402	2,730	4,672
Recreation	-	3,557	3,557	1,555	2,002
Beach	2,000	1,466	3,466	2,440	1,026
Snowmobile	-	-	-	10,526	(10,526)
Library	10,000	-	10,000	22,814	(12,814)
	<u>16,500</u>	<u>7,925</u>	<u>24,425</u>	<u>40,065</u>	<u>(15,640)</u>
Other -					
Franklin County Animal Shelter	3,366	-	3,366	3,366	-
Forster Memorial Building	31,800	-	31,800	28,805	2,995
Cemeteries	500	-	500	506	(6)
Christmas lights	-	869	869	363	506
Parade	3,000	3,024	6,024	7,878	(1,854)
Faith Works Food Bank	6,000	-	6,000	6,000	-
Overlay/abatements	30,119	-	30,119	-	30,119
Payroll fringe	29,500	-	29,500	22,140	7,360
	<u>104,285</u>	<u>3,893</u>	<u>108,178</u>	<u>69,058</u>	<u>39,120</u>
Transfers to other funds -					
Capital projects funds	135,000	-	135,000	85,715	49,285
	<u>135,000</u>	<u>-</u>	<u>135,000</u>	<u>85,715</u>	<u>49,285</u>
Debt Service -					
Loans	29,338	-	29,338	56,559	(27,221)
Total Departmental Operations	<u>\$ 2,604,743</u>	<u>\$ 39,774</u>	<u>\$ 2,644,517</u>	<u>\$ 2,633,737</u>	<u>\$ 10,780</u>

See accompanying independent auditor's report and notes to financial statements.

## TOWN OF STRONG, MAINE

COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS  
DECEMBER 31, 2025

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
<b>ASSETS</b>				
Cash and cash equivalents	\$ -	\$ -	\$ 105,231	\$ 105,231
Due from other funds	80,801	234,412	2,037	317,250
<b>TOTAL ASSETS</b>	<u>\$ 80,801</u>	<u>\$ 234,412</u>	<u>\$ 107,268</u>	<u>\$ 422,481</u>
<b>LIABILITIES</b>				
Due to other funds	\$ -	\$ -	\$ 240	\$ 240
<b>TOTAL LIABILITIES</b>	<u>-</u>	<u>-</u>	<u>240</u>	<u>240</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>				
Deferred revenue	57,942	-	-	57,942
<b>TOTAL DEFERRED INFLOWS OF RESOURCES</b>	<u>57,942</u>	<u>-</u>	<u>-</u>	<u>57,942</u>
<b>FUND BALANCES</b>				
Nonspendable	-	-	-	-
Restricted	22,859	-	107,028	129,887
Committed	-	234,412	-	234,412
Assigned	-	-	-	-
Unassigned	-	-	-	-
<b>TOTAL FUND BALANCES</b>	<u>22,859</u>	<u>234,412</u>	<u>107,028</u>	<u>364,299</u>
<b>TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES</b>	<u>\$ 80,801</u>	<u>\$ 234,412</u>	<u>\$ 107,268</u>	<u>\$ 422,481</u>

See accompanying independent auditor's report and notes to financial statements.

TOWN OF STRONG, MAINE

COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES  
 IN FUND BALANCES - NONMAJOR GOVERNMENTAL FUNDS  
 FOR THE YEAR ENDED DECEMBER 31, 2025

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
REVENUES				
Intergovernmental	\$ 45,442	\$ -	\$ -	\$ 45,442
Investment income, net of unrealized gains/(losses)	-	-	2,991	2,991
TOTAL REVENUES	<u>45,442</u>	<u>-</u>	<u>2,991</u>	<u>48,433</u>
EXPENDITURES				
Other	44,631	-	123	44,754
TOTAL EXPENDITURES	<u>44,631</u>	<u>-</u>	<u>123</u>	<u>44,754</u>
NET CHANGE IN FUND BALANCES	811	85,715	2,868	89,394
FUND BALANCES - JANUARY 1	<u>22,048</u>	<u>148,697</u>	<u>104,160</u>	<u>274,905</u>
FUND BALANCES - DECEMBER 31	<u>\$ 22,859</u>	<u>\$ 234,412</u>	<u>\$ 107,028</u>	<u>\$ 364,299</u>

See accompanying independent auditor's report and notes to financial statements.

**ANNUAL TOWN MEETING FOR ELECTION OF TOWN OFFICERS**

**Friday, March 20, 2026**

**1:00 P.M. to 6:00 P.M.**

**STRONG ANNUAL TOWN MEETING**

**Saturday, March 21, 2026, at 9:30 A.M.**

To Erika Ouellette, a resident of the Town of Strong, County of Franklin, State of Maine.

**GREETINGS:**

In the name of the State of Maine, you are hereby required to notify and warn the inhabitants of the Town of Strong in said County and State, qualified to vote in town affairs, to meet at the Forster Memorial Building 14 S. Main St. in Strong on Friday, the 20<sup>th</sup> day of March, 2026 A.D. at twelve forty-five in the afternoon, then and there to act upon ARTICLE 1 and by secret ballot on ARTICLE 2 as set out below, the polling hours therefore to be from one o'clock in the afternoon until six o'clock in the evening:

And to notify and warn the inhabitants to meet at the Forster Memorial Building in said Town on Saturday, the 21<sup>st</sup> day of March 2026 A.D. at 9:30 o'clock in the morning then and there to act on ARTICLE 3 through 47 set out below to wit:

**ARTICLE 1.** To elect a Moderator to preside at said meeting.

**ARTICLE 2.** To open the polls for the election of two Select Board members (3-year terms) and two School Board members (3-year terms).

**ARTICLE 3.** To see if the Town will vote to authorize the Select Board to make appointments to minor offices for the ensuing year.

**ARTICLE 4.** To see if the Town will vote to authorize the Select Board to procure temporary loans in anticipation of tax payments.

**ARTICLE 5.** To see if the Town will vote to authorize the Select Board to spend an amount not to exceed 3/12ths of the amount budgeted in each account of the annual budget for 2026 during the period from January 1, 2027 to the Annual Town Meeting.

**ARTICLE 6.** To see what sum of money the Town will vote to transfer from Surplus to reduce the 2026 Tax Commitment.

Select Board Recommends: \$300,000

Budget Committee Recommends: \$300,000

**ARTICLE 7.** To see if the Town will vote to transfer \$75,000 from Surplus to the Revaluation account.

**ARTICLE 8.** To see if the taxes shall be made payable and collected according to law and to authorize the Tax Collector to accept early payments.

**ARTICLE 9.** To see if the Town will allow a discount of 2% (to be taken out of overlay) when all real estate and personal property taxes are paid within 30 days of the date of commitment by the Assessors and to charge interest at the rate of 6% per annum from November 1, 2026 on all real and personal taxes unpaid at that date.

**ARTICLE 10.** To see if the Town will vote to set the interest rate of 2% to be paid by the town on abated taxes pursuant to 36 M.R.S. State Statute 506-A.

**ARTICLE 11.** To see if the Town will vote to appropriate from the overlay account, tax abatements, applicable interest granted, and interest paid on abatements during the 2026 fiscal year.

**ARTICLE 12.** To see if the Town will vote to authorize the Municipal Officers to dispose of tax acquired property as they deem in the best interest of the Town, except that the Municipal Officers shall first use the sale process in 36 M.R.S. State Statute 943-C if they choose to sell property to anyone other than the former owner, as defined in State Statute 943-C. For sales to someone other than the former owner, excess sale proceeds, as defined in 36 M.R.S. State Statute 943-C, shall be returned to the former owner.

**ARTICLE 13.** To see if the Town will vote to authorize the Select Board to accept gifts of money and equipment and dispose of Surplus equipment to support the needs of the Town that they deem advisable, the reason being for insurance purposes. Said sale to be public and by bid process at least once for anything valued over \$500.

**ARTICLE 14.** To see if the Town will vote to appropriate all the money received from the State of Maine for snowmobile registrations to the Narrow Gauge Snowmobile Club for the purpose of maintaining their snowmobile trails and to authorize the Municipal Officers to enter into an agreement with the Club under such terms as the Municipal Officers deem advisable, for that purpose.

**ARTICLE 15.** To see if the Town will vote to authorize the Select Board to accept and/or apply for all funds that may become available to them and to expend such funds for their intended purpose.

**ARTICLE 16.** To see if the Town will authorize the Select Board to utilize income generated to operating accounts to reduce the 2026 tax commitment.

**ARTICLE 17.** To see if the Town will vote to authorize the Select Board to appropriate from Surplus \$ 3,500 to meet unanticipated overages and emergencies that occur during fiscal year 2026.

**ARTICLE 18.** To see if the Town will vote to authorize the Select Board to appropriate from Surplus an amount to fund employee retirement accounts for the year 2026.

Select Board Recommends: \$7,000

Budget Committee Recommends: No recommendation

**ARTICLE 19.** To see what sum of money the Town will vote to raise and appropriate and allow the Select Board to utilize revenues from the agent fees and town charges for General Government accounts for the ensuing year.

Statement of Fact	<u>Appropriated 2025</u>	<u>Requested 2026</u>
Administration	\$ 101,000	\$ 107,000
Town Charges	\$ 33,000	\$ 36,000
Assessing	\$ 18,000	\$ 18,000
Legal Fees	\$ 2,000	\$ 5,000
Code Enforcement	<u>\$ 8,000</u>	<u>\$ 8,750</u>
Total	\$ 162,000	\$ 174,750

Select Board Recommends: \$174,750  
 Budget Committee Recommends: \$174,750

**ARTICLE 20.** To see what sum of money the Town will vote to raise and appropriate for the Town Office Dedicated Technology account and to allow the Select Board to use any Cable Franchise fees for the Dedicated Technology account.

Select Board Recommends: \$16,000  
 Budget Committee Recommends: \$16,000

**ARTICLE 21.** To see if the town will vote to allow the Select Board to enter into yearly Service Agreements for Fire Protection with Franklin County and the Town of Avon.

**ARTICLE 22.** To see if the Town will vote to transfer \$34,217.79 from County funds and up to \$9,000 from Avon funds for the accounts listed below and to see what sum of money the Town will vote to raise and appropriate for Protection accounts for the ensuing year.

Statement of Fact	<u>Appropriated 25</u>	Select Board <u>Requested 2026</u>	Budget Committee <u>Requested 2026</u>
Fire Department Equipment	\$ 13,000	\$ 13,000	\$ 9,000
Fire Department Operating	\$ 6,500	\$ 6,500	\$ 6,500
Fire Department Payroll	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 7,000</u>
	\$ 29,500	\$ 29,500	\$ 22,500
Transfer of Funds		<u>Avon</u>	<u>County</u>
Fire Department Equipment		\$ 3,000	\$ 6,239.26
Fire Department Operating		\$ 1,500	\$12,239.26
Fire Department Payroll		<u>\$ 4,500</u>	<u>\$15,739.27</u>
		\$ 9,000	\$34,217.79

Select Board Recommends: \$29,500  
 Budget Committee Recommends: \$22,500

**ARTICLE 23.** To see what sum of money the Town will vote to raise and appropriate for the Fire Department Truck Reserve account for the ensuing year.

Select Board Recommends: \$35,000  
Budget Committee Recommends: \$35,000

**ARTICLE 24.** To see if the Town will vote to allow any balances in the Protection accounts to be placed in the Fire Department Special Equipment account at the end of the current fiscal year.

Select Board Recommends: Yes  
Budget Committee Recommends: No

**ARTICLE 25.** To see what sum of money the Town will vote to raise and appropriate for Public Safety accounts for the ensuing year.

Statement of Fact	<u>Appropriated 2025</u>	<u>Requested 2026</u>
Ambulance	\$ 29,343	\$ 34,000
Hydrants	\$ 32,027	\$ 32,027
Streetlights	\$ 7,000	\$ 7,000
Animal Control	\$ 4,300	\$ 4,000
Insurance	\$ 94,000	\$105,000
Health officer	<u>\$ 1,200</u>	<u>\$ 1,200</u>
Total	\$167,870	\$183,227

Select Board Recommends: \$183,227  
Budget Committee Recommends: \$183,227

**ARTICLE 26.** To see what sum of money the Town will vote to raise and appropriate for Health and Sanitation accounts for the ensuing year.

Statement of Fact	<u>Appropriated 2025</u>	<u>Requested 2026</u>
Landfill and Solid Waste	\$ 8,500	\$ 8,700
General Assistance	<u>\$ 1,000</u>	<u>\$ 1,500</u>
Total	\$ 9,500	\$10,200

Select Board Recommends: \$10,200  
Budget Committee Recommends: \$10,200

**ARTICLE 27.** To see what sum of money the Town will vote to raise and appropriate for the Highway accounts for the ensuing year.

Statement of Fact	<u>Appropriated 2025</u>	<u>Requested 2026</u>
Winter Roads	\$ 109,000	\$ 115,000
Roads and Bridges	<u>\$ 91,000</u>	<u>\$ 91,000</u>
Total	\$ 200,000	\$ 206,000

Select Board Recommends: \$206,000  
Budget Committee Recommends: \$206,000

**ARTICLE 28.** To see what sum of money the Town will vote to raise and appropriate for the Public Works accounts for the ensuing year.

Statement of Fact	<u>Appropriated 2025</u>	<u>Requested 2026</u>
Town Garage	\$ 16,000	\$ 16,000
Equipment Operating	\$ 55,000	\$ 55,000
Equipment Fund	<u>\$ 1,500</u>	<u>\$ 1,500</u>
Total	\$ 72,500	\$ 72,500

Select Board Recommends: \$72,500  
Budget Committee Recommends: \$72,500

**ARTICLE 29.** To see if the Town will vote to allow the Select Board to enter into a lease purchase agreement for a new wheeler truck and plow equipment. The lease would be for 5 years, not to exceed \$331,000, and payments not to exceed \$47,000. The down payment of \$100,000 would be taken from the Special Equipment fund.

Statement of Fact: current interest rate of 5.48%

**ARTICLE 30.** To see if the Town will vote to raise and appropriate \$46,172.77 for the first payment on the new wheeler truck and plow equipment.

**ARTICLE 31.** To see what sum of money the Town will vote to raise and appropriate for the Special Equipment Fund for the ensuing year.

Select Board Recommends: \$25,000  
Budget Committee Recommends: \$25,000

**ARTICLE 32.** To see what sum of money the Town will vote to transfer from the Surplus account to the Tarvia account for the ensuing year.

Select Board Recommends: \$60,000  
Budget Committee Recommends: \$60,000

**ARTICLE 33.** To see if the Town will vote to transfer \$40,120 from the L.R.A.P. account to the Tarvia account for the ensuing year.

Select Board Recommends: \$40,120  
Budget Committee Recommends: \$40,120

**ARTICLE 34.** To see what sum of money the Town will vote to raise and appropriate for the Recreation accounts for the ensuing year.

Statement of Fact	<u>Appropriated 2025</u>	<u>Carry-Over</u>
Town Park	\$ 4,500	\$ 6,368.64
Beach	\$ 2,000	\$ 1,027.33
Legion Field	\$ 0	\$ 2,876.48
Total	\$ 6,500	\$ 10,272.45

	<u>Select Board Requested 2026</u>	<u>Budget Committee Requested 2026</u>
Town Park	\$ 2,000	\$ 0
Beach	\$ 4,000	\$ 4,000
Legion Field	\$ 1,000	\$ 1,000

Select Board Recommends: \$7,000  
 Budget Committee Recommends: \$5,000

**ARTICLE 35.** To see if the Town will vote to authorize the Municipal Officers to make final determinations regarding the closing or opening of roads for winter maintenance pursuant to 23 M.R.S. § 2953.

**ARTICLE 36.** To see if the Town will vote to raise and appropriate the sum of \$5,000 to make payment on the American Legion Post 78 Johnson Cox real estate contract.

Select Board Recommends: Yes  
 Budget Committee Recommends: Yes

**ARTICLE 37.** To see if the Town will allow the Select Board to utilize interest and dividends from accounts at the Portland Trust Company for the Library and to see what sum of money the Town will vote to raise and appropriate for the Library account for the ensuing year.

Select Board Recommends: \$10,000  
 Budget Committee Recommends: \$10,000

**ARTICLE 38.** To see what sum of money the Town will vote to raise and appropriate for the following Unclassified accounts.

Statement of Fact	<u>Appropriated 2025</u>	<u>Requested 2026</u>
Franklin County Animal Shelter	\$ 3,366	\$ 3,479
Cemeteries	\$ 500	\$ 500
Payroll Taxes	\$ 22,500	\$ 25,500
	\$ 26,366	\$ 29,479

Select Board Recommends: \$29,479  
Budget Committee Recommends: \$29,479

**ARTICLE 39.** To see what sum of money the Town will vote to raise and appropriate for the Strong Community Events account.

Select Board Recommends: \$3,000  
Budget Committee Recommends: \$3,000

**ARTICLE 40.** To see what sum of money the Town will vote to raise and appropriate for Christmas lights.

Select Board Recommends: \$2,000  
Budget Committee Recommends: \$2,000

**ARTICLE 41.** To see if the Town will allow the Select Board to utilize \$4,800 in growth of funds invested in Linsco Private Ledger accounts and any other revenues, and to see what sum of money the Town will vote to raise and appropriate for the Forster Building account.

Select Board Recommends: \$27,000  
Budget Committee Recommends: \$27,000

**ARTICLE 42.** To see if the Town will vote to allow any balances in the Forster Building account to be placed in the Forster Memorial Building Maintenance Reserve account.

**ARTICLE 43.** To see if the Town will vote to raise and appropriate the sum of \$500.00 for the Septic Cluster Fund.

Select Board Recommends: Yes  
Budget Committee Recommends: Yes

**ARTICLE 44.** Shall an ordinance entitled, "Community Tobacco-Free Policy" be enacted?

**ARTICLE 45.** Shall an ordinance entitled, "Community Substance Use Policy" be enacted?

**ARTICLE 46.** To see what sum of money the Town will vote to raise and appropriate for the Economic Ministry.

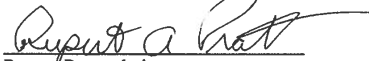
By Request: \$4,000  
Select Board Recommends: No recommendation  
Budget Committee Recommends: \$4,000


**ARTICLE 47.** To see what sum of money the Town will vote to raise and appropriate for the Faith Works Food Bank.


By Request: \$4,000  
Select Board Recommends: No recommendation  
Budget Committee Recommends: \$4,000

Given under our hands this 20<sup>th</sup> day of February, 2026 at Strong, Maine.

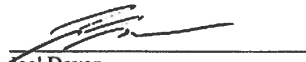
SELECT BOARD, TOWN OF STRONG

  
Rupert Pratt, chair

  
Andrew Bracy

  
James Burrill

\_\_\_\_\_  
David Catino

  
Joel Doyon

**\*\* The warrant in this book is for informational purposes only. \*\***

## NOTES

